

Arnab Mukherji

New Faculty Block, 010
IIM Bangalore, Bannerghatta Road
Bengaluru, KA 560076 India

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Education:

Pardee RAND Graduate School, Santa Monica, California, USA
Ph.D (Policy Analysis), 2001-2006
Title: Agrarian Households in Semi-Arid Tropics: Evaluating Policy Options

Center for Economic Studies and Planning, Jawaharlal Nehru University, New Delhi, India
M.A. (Economics), First Class, 1998-2000

Ramjas College, University of Delhi, New Delhi, India
B.A. (Economics), 1994-1997

Employment:

- Professor, Center for Public Policy, IIM Bangalore (2020 - current)
- Associate Professor, Center for Public Policy, IIM Bangalore (2014 - 2020)
- Assistant Professor, Center for Public Policy, IIM Bangalore (2007 - 2014)
- Research Fellow, Pardee RAND Graduate School. (2006 - February, 2007)
- Assistant Policy Analyst, RAND Corporation (2001-2006)
- Summer Intern, Asian Development Bank, New Delhi (2002)
- Project Associate, National Institute of Public Finance and Policy (2000-01)

Research (Peer Reviewed Journals)

- K. Krishnan, Arnab Mukherji, and S Basu (2020) Market responses to increased transparency: An Indian narrative *International Review of Economics and Finance*, 69(5): 663-677
- Thapliyal, S., Arnab Mukherji, D. Malghan (2019) Inequality and Loss of Commons: Evidence from India, *World Development*, 122(October): 693-712.
- Jahagirdar, D., S. Harper, A. Nandi, J. Heymann, Arnab Mukherji and H. Swaminathan (2017) The effect of paid maternity leave on early childhood growth in low, and middle income countries *BMJ Global Health*, 2:e000294.
- Barnes, K., Arnab Mukherji, P. Mullen, and N. Sood (2017) Financial Risk Protection from Social Health Insurance, *Journal of Health Economics*, 55(9):14-29.
- Mukherji, Arnab, S. Roychoudhury, and P. Ghosh, S. Brown (2016) A Bayesian Joint Model for Hospitalization and Out-of-Pocket Expenditures with Application to an aging population *Journal of Applied Econometrics*, 31(6): 1140-1158.
- Saranga H., A. Mukherji, and J. Shah. (2015) Determinants of Inventory Trends in the Indian Automotive Industry: An Empirical Study, *IIMB Management Review*, 27(1): 6-18.
- Krishnan, S., Dhillon, P.K., ..., Arnab Mukherji, ..., F.M. Knaul (2015) Report from a symposium on catalyzing primary and secondary prevention of cancer in India. *Cancer Causes & Control*, 26(11): 1671-1684.
- Sood, N., Arnab Mukherji, Z. Wagner, and E. Bendavid (2014) Government health insurance for people below poverty line in India: quasi-experimental evaluation of insurance and health outcomes. *BMJ*, 349, g5114.
- Ghosh, A and Arnab Mukherji, (2014) Effects of Ambient Air Quality on Child Health in Urban India, *Economic Development and Cultural Change*, 63(1): 191-222.

- Arnab Mukherji, (2013) Evidence on Community Driven Development from an Indian village, *Journal of Development Studies*, 49(11): 1548 - 1563.
- Rathi, P., Arnab Mukherji and G. Sen (2012) RSBY: Evaluating Utilization, Roll-out and Perceptions of a health insurance scheme in Amravati. *Economic and Political Weekly*, Special Articles, 24th September, 57-64.
- Swaminathan, H., and Arnab Mukherji (2012) Malnourished in Slums? Evidence from India, *American Journal of Public Health*, July, Vol. 102, No.7: 1329-1335.
- Kamath, R., Arnab Mukherji, and M. Sandstrom. (2010) Accessing Institutional Finance: A Demand Side Story for Rural India. *Economic and Political Weekly*, Vol. 45(37), 56-62.
- Kamath, R., Arnab Mukherji, and S. Ramanathan (2010) Ramanagaram Financial Diaries: Cash Patterns and Repayments of microfinance borrowers *Enterprise Development and Microfinance*, Vol. 21 (2) (cited in *Wall Street Journal*).
- Datar, A., Arnab Mukherji, and N. Sood (2007) Health Infrastructure and Immunization Coverage in Rural India, *Indian Journal of Medical Research*. January, 31-42.

Chapters in Edited Books

- Mukherji, Arnab and A. Mukherji. (2015) “Part II: Bihar”, Chapters 8, 9, 10, 11, & 12 in Arvind Pangariya and Govinda Rao (Ed.) *The Making of Miracles in Indian States: Andhra Pradesh, Bihar and Gujarat* 123-227. Oxford University Press: USA.
- Mukherji, Arnab and A. Mukherji. (2013) Governance, Governance and Governance: “Sushashan” and the New Bihar, in Nicholas Stern and N. K. Singh (Ed.) *The Story of New Bihar: Rekindling Governance and Development*, Harper Collins. (Book released by *Honorable President of India*)
- Mukherji, Arnab and A. Mukherji. (2011) Do public funds increase the probability a school is functional? in M. Govinda Rao and Mihir Rakshit (Ed.) *Public Economics: Theory and Policy - Essays in Honor of Amaresh Bagchi*, SAGE Publications Pvt. Ltd, New Delhi.

Research and Policy Reports

- Chakrabarty, S and Arnab Mukherji (2018) Karnataka Innovation Report: Stakeholder Dialogues. Bangalore: Bhasha Media for IIM Bangalore (Report released by *Honorable Chief Minister, Government of Karnataka*)
- Mukherji, A. and S. Sarkar (2018) Health care in India: Insured, but not covered *Arthika Charche: FPI Journal of Economics and Governance*, 21(3): 41-56.
- Mukherji, A and H. Swaminathan, (2013) Health care management and delivery in India: Right to Health. *IIMB Management Review*, Vol. 25 (1), pp. 28-35.
- Chaturvedi, A., R. Arora, Arnab Mukherji, M. Chaturvedi, R. Chakrabarti, S. Kabisch, T. Mohns, W. Kiewitt, (2012) Adaptation financing and practice: observations from community-based projects in India. *PreventionWeb* <http://www.preventionweb.net/publications/view/26694>
- Arnab Mukherji, and H. Mukhopadhyay. (2011) Evaluating the PRMPA Using a Synthetic Control Group, Technical Report, *South Asia Working Paper Series No. 2, Asian Development Bank*, Manila.
- G. Naik, A. Mukherji and N. Sultana (2010) Report on CPP - Rural Development Department Proposal for Improving Public Service Delivery in Bihar, submitted to Principal Secretary, *Rural Development Department, Government of Bihar*.
- Mukherji, Arnab and A. N. Mukherjee (2009). Public Health System Implications of Demographic Change in India. *IIMB Management Review*, 21(3): 261-279.
- Brown, E. D., A. Coombe, F. Kipperman, K. B. Kumar, T. Mengistu, Arnab Mukherji, N. Sood, and J. K. Yoong (2009). Catalysts of Entrepreneurship – Policies for Growth. *Conference Proceedings from the 1st International Conference on Entrepreneurship*. RAND CF-265-KRI. Santa Monica. USA.
- Arnab Mukherji, (2009) Fumiko Ekuni’s The Self-Employed Women’s Association, *Contemporary Ideas and Issues in Social Science*. Vol. 5(1)
- Mukherji, A. and S. Buteau (2008) Changing profile of households in poverty in India from 1970s, *The World Bank*, mimeo.

- Mukherji, A. (2008). Trends in Andhra Pradesh with a Focus on Poverty, *Young Lives: Technical Report*, Oxford University Archives
- Morral, A. R., D. McCaffrey, G. Ridgeway, A. Mukherji, and C. Beighley (2007). Using Outcomes to Assess Teen Substance-Use Treatment Programs – How Feasible?, *RAND RB-9269-CSAT*, Santa Monica, USA
- Morral, A.R., D. McCaffrey, G. Ridgeway, A. Mukherji, and C. Beighley (2006). The Relative Effectiveness of 10 Adolescent Substance Abuse Treatment Programs, *RAND TR-346*, Santa Monica, USA
- Chaturvedi, A., and A. Mukherji (2005). Do Elections Incite Violence? (2005) Available on SSRN
- Sen, T.K., P.N. Bhattacharya, A. Mukherji, and V. Selvaraju (2000). Reform Program for Rajasthan, Study Report, *National Institute of Public Finance and Policy*, New Delhi

Work in Progress or under submission

- Bhuwania, P., Arnab Mukherji, and H. Swaminathan, Powering Education through Empowerment: Evidence from India (*under review*).
- Mukherji, Arnab and A. Shatrunjay, Coping with COVID-19 and its Consequences: Household adjustments in India.
- Mitra, A. and Arnab Mukherji, Brothers in Arms? COVID-19 and Hindu-Muslim conflict in India.
- Awasthi, S., Arnab Mukherji, S. Sahoo, Mission “Indradhanush”: Impacts of a national vaccination program
- Altaf, S. and Arnab Mukherji, Of Flies, Mosquitoes, and Hygiene: Public and Private Investments in Indian Slums.
- Yadav, K. and Arnab Mukherji. To Sir, with love: Online or in-Class?
- Kabra, A., Arnab Mukherji and S. Mahelwal, Conservation-displacement and land-based rehabilitation: Assessing the impact of alternate land distribution schemes on livelihood trajectories.
- Yadav, K. and Arnab Mukherji. Does the early bird get the worm? Evidence from Young Lives, India.
- Sriram, M. S., Arnab Mukherji “Case Study: College of Physicians and Surgeons”

Op-Ed

- A. Chaturvedi and A. Mukherji (2020) Mind the Gap – Economy, Ecosystems and COVID19 Recovery, *CIOI Online*, May 15th.
- A. Mitra, S. Mitra and A. Mukherji (2017) Consumption spikes and election days, *Ideas for India*, April 20th.
- A. Ghosh, and A. Mukherji (2014) Every precious breath you take. Business Line, *The Hindu*, June 17th
- M. V. Rajeev Gowda, A. Mukherji, Kavya Reddy (2013) Most States unprepared for PPPs. Business Line, *The Hindu*, January 17th

Teaching

Long Duration Programs: - all graduate level courses

- Business, Government and Society (MBA, Core)
 - IIM Bangalore: 2017-19, 2018-19, 2019-20 and 2020-21
 - IIM Vizag: 2016-17
 - IIM Nagpur: 2018-19
- Healthcare Economics: Theory and Policy for Fragmented Markets (MBA, Elective)

- IIM Bangalore: 2012-13, 2013-14, 2014-15, 2015-16, 2016-17, 2019-20 and 2020-21
- Development Economics: Theory and Practice (MBA, Elective)
 - IIM Bangalore: 2010-11, 2011-12, 2012-13, 2013-14, 2016-17, 2017-18 and 2018-19
- Public Policy Analysis, (PGPPM, Core)
 - IIM Bangalore: 2015-16, 2016-17, 2017-18 and 2019-20
- Evaluating Public Policy (PGPPM, Core Elective)
 - IIM Bangalore: 2015-16 and 2016-17
- Public Policy Analysis (PhD, Core)
 - IIM Bangalore: 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20 and 2020-21
- Inferences in Observational Settings (PhD, Core)
 - IIM Bangalore: 2009 - 2015, 2020-21
- Microeconomics (PhD, Core)
 - IIM Bangalore: 2009 - 2013

Executive Education Programs:

- Program Director, Mid-Career Training Program
 - Phase 2, Indian Audit and Accounts Services, GoI (2018, 2019)
 - Phase 2, Indian Economics Service Officers, GoI (2015, 2016, 2017)
 - Phase 3, Indian Economics Service Officers, GoI (2017, 2018)
 - Phase 3, Department of Commercial Taxes, GoKarnataka (2018, 2019)
 - Development and Inequality Workshop (with *University of Melbourne*) (2018, 2019)
 - Program Coordinator, Reinventing Public Service Delivery for Meghalaya Civil Service Officers (2012)
- Instructor (100+ sessions during 2014-20; selected sessions listed below)
 - Business, Government and Society, Executive General Management Program, (Batches 46, 50, 54 (2018, 2019, 2020))
 - Nudge Theory: Application to Inclusive Finance, Challenges of Managing Inclusive Finance in India (2018, 2019)
 - Public Health and Policy Discourse, Accelerated Development Programme (2015-16)
 - Understanding the Macroeconomic Environment, Programme for Accelerated Capability Enhancement (PACE) for United Health Group (2018, 2019)
 - Principles of Micro & Macro, Management Program for Women Entrepreneurs (2008, 2011)
 - Microeconomics, Executive General Management Program, Batch 24 (2012)
 - Quantitative Methods in Public Policy, Program for Indian Administrative Service (2010)
 - Public Policy Analysis in Indian Foreign Service Probationers Program (2008)

Survey Research

- 2016: Baseline survey of 5000 households in rural Karnataka to establish nutritional bio-markers for children, adolescent girls, and pregnant and lactating women.
- 2012: Fieldwork in Karnataka: Coordinating large household survey with administrative data to evaluate the Vajpayee Arogyashree Scheme. Sample Size: 8,400 households.
- 2011: Fieldwork in Bangalore: Baseline survey of Street Food Vendors. Sample Size: 120 households
- 2007-9: Fieldwork in Ramnagaram to identify borrowing behavior of households dependent on micro-finance loans. Sample Size: 100 households
- 2007: Fieldwork (Sampling and Questionnaire Design, Training field investigators, identifying sites) citizens survey in Bangalore. Sample size: 1200
- 2005: Fieldwork (Sampling and Questionnaire Design, Training field investigators, identifying sites) for agricultural survey in Sheopur District, Madhya Pradesh, India. Sample Size: 200

Academic Service

- Chair, PGPPM Design Committee (2020)
- Founding Program Director, Mahatma Gandhi National Fellowship Program (2019 - 2022)
- Interview Panellist, Fulbright-Nehru Post-Doctoral National Selection Committee (2019)
- Post-Graduate Program on Public Policy and Management Academic Committee (2010 - 2013; 2015-2019; 2019 -)
- Co-Chair, “Review of the Post-Graduate Program in Public Policy and Management” (2017-18)
- Chairperson, Center for Public Policy, IIM Bangalore (2015 - 2018)
- Member, Career Development Services (2014-2017)
- Reviewing proposals as a part of Ethics Committee, Center for Public Policy, IIM Bangalore (NIH registered, 2008 - 2019)
- Co-Chair, Committee on “Norms Governing Academic Activities at IIMB” (2016)
- Member, Committee on “Future Scenarios: Scaling with Excellence at IIMB” (2016)
- Member, Research and Publication Committee, IIM Bangalore (2013 - 2016)
- Co-Chair, Annual Conference on Public Policy and Management, IIM Bangalore (2014-15, 2016-17, 2017-18)
- Coordinator, Fellow Program in Management, Public Policy Area (2009 - 2013)
- Co-Chair, IIMB Management Review Doctoral Conference, 2012
- Member, “Review of the Post-Graduate Program on Public Policy and Management” (2008)
- Reviewing papers for *Economics Bulletin*, *Journal of Royal Statistical Society Series A*, *World Development*, *Journal of Development Studies*, *Ecological Economics*, *Forum for Health Economics and Policy*, *Health Policy and Planning*, *BMJ Open*, *PLoS Medicine*, *PLoS ONE*, *BMC Health Services Research*, *American Journal of Tropical Medicine and Hygiene*, *IIMB Management Review*, *Asia-Pacific Journal of Public Health*, and *American Journal of Evaluation*

Other Academic Activities

- *Research Grants*
 - What drives poor care for Child Diarrhea? A Standardized Patient Study in India, with Zachrey Wagner, RAND Corporation, (NIH RO1, 2019 - 2023)
 - British Academy/Leverhulme Small Research Grants SRG 2018-19 (SRG1819) to study Political Dynasties in India, with Anirban Mitra (University of Kent) (2019 - 2021; £10,000).
 - Foundation Grant, with Arijit Nandi at Institute of Health and Social Policy, McGill University and funded by the Canadian Institute of Health Research (Grant Number: FDN-148467; 2016 - 2021; Canadian \$ 80,000)
 - Baseline Survey for the Karnataka Multi-Sector Nutritional Program (Grant Number:P149811; Rs. 40,00,000)
 - Iron Cookies: Tackling Anemia in Pregnant Women, Grand Challenges Canada “Saving Brains” Seed Funds. 2013-16 (Grant Number: #03480-03; Canadian \$ 2,50,000)
 - Impact Evaluation of Results-Based Payments for Hospital Care for the Poor in Karnataka State, India. Jointly funded by World Bank and Government of Karnataka. 2012-2014. (US \$ 1,50,000)
 - Examining the Impact of Social Policies on Health Equity, an international collaboration led from McGill University and funded by the Canadian Institute of Health Research. 2011-2016. (Canadian \$ 80,000)
- *Additional Academic Affiliations*
 - Adjunct Staff, RAND Corporation, Los Angeles (2019 onwards)
 - Member, Technical Advisory Group, Capacity Building and Research on Public Finances for Children in Karnataka State, Fiscal Policy Institute and UNICEF (2019-20)
 - Faculty Affiliate, WORLD Policy Center based at University of California, Los Angeles (2016 onwards); <http://www.worldpolicycenter.org/about/faculty-affiliates>

- Advisory Group, Together for Health, Research and Innovation for Vibrant Employment (PI: Dr. Sudipto Chatterjee, Funded by Grand Challenges Canada)(2017-18)
- Advisory Committee, Understanding the Potential for Crop Insurance in India: A study of Pradhan Mantri Fasal Bima Yojana in Karnataka (PI: Center for Policy and Budget Studies, Funded by 3ie Foundation)(2017-18)
- Advisory Committee, Understanding the Potential for Crop Insurance in India: A study of Pradhan Mantri Fasal Bima Yojana in Karnataka (PI: Center for Policy and Budget Studies, Funded by 3ie Foundation)(2017-18)
- Advisory Committee, Together We Can: Assessing the Impact of Women’s Action Groups on Social Change in India (PI: Center for Policy and Budget Studies, Funded by IDRC)(2015-17)
- Contributor to Research on Columbia University’s Program on Indian Economic Policies, School of International and Public Affairs, Columbia University (2010-2014)
- *Visits:*
 - Visiting Fellow, Department of Economics, Calcutta University, 19 - 24, November, 2018 (supported by UGC sponsored Department of Special Assistance program (Phase 1))
 - Visiting Fellow, Department of Economics and Politics, Vidhya Bhawana, Visva-Bharati University, 23 - 26 March, 2018.
 - Visiting Scholar, Institute for Health and Social Policy, McGill University, Canada; October - November, 2016.
 - Visitor, School of Human Ecology, Ambedkar University, New Delhi, India; 14-18 December, 2015.
 - Visitor, Center for Health Policy, Stanford University, California, USA; 5-9, May 2014.
 - Visiting Scholar, Schaeffer Center for Health Policy and Economics, University of Southern California, USA; April 2014.
 - Visitor, National Institute of Public Finance and Policy, New Delhi, India; November, 2011.
- *Awards:*
 - Visiting Research Scholar Grant, IIM Bangalore (2014, 2016)
 - Ph.D. Scholarship, (2005). International Water Management Institution (US Dollars 5,000)
 - Kip and Mary Ann Hagopian Fellowship, (2005). Pardee RAND Graduate School (US Dollars 35,000)
 - Donald and Susan Rice Fellowship. (2001). Pardee RAND Graduate Fellowship
 - Sir Ratan Tata Travel Grant, (2001). Sir Ratan Tata Trust
 - Anuj Mehta Best Student of the Year 1996-7, Ramjas College, University of Delhi

Selected Conferences, Invited Talks, and Presentations

- 2019
 - Arnab Mukherji, Powering Women’s Education through Empowerment: Evidence from India, Research and Publication Seminar Series, IIM Ahmedabad, November, 26th
 - Arnab Mukherji, Randomisation, Development Economics & Poverty, Nobel Insight Public Lectures on Economics Sciences, MES College, October, 26th
 - M. Rao, Arnab Mukherji, and H. Swaminathan, Trends in Rural Fiscal Decentralization in Karnataka: A Focus on Public Health, 4th South Asia Economic Network Conference on Subnational Finance and Local Service Delivery in South Asia, Dhaka, September 7-8th.
 - P. Bhuwania, Arnab Mukherji, and H. Swaminathan, Mahila Samakhya: A Pathway to Education for Women? Department of Economics, Ashoka University, April 24.
- 2018 - 2014
 - P. Bhuwania, Arnab Mukherji, and H. Swaminathan, Mahila Samakhya: A Pathway to empowerment? Jindal School of Public Policy, Sonopath, October 16, 2018

- A. Kabra, Arnab Mukherji, and S. Mahelwal, ‘Conservation-displacement and land-based rehabilitation: Assessing the impact of alternate land distribution schemes on livelihood trajectories’, 9th November, 2017.
- P. Bhuwania, J. Heymann, Arnab Mukherji, A. Nandi, H. Swaminathan, Public Work Programs and Social capital: An Exploration of NREGA in India, Population Association of America Annual Meeting, Chicago, IL, April 27-29, 2017
- A. Mitra, S. Mitra, and Arnab Mukherji, Cash for Votes: Evidence from India, Economics Seminar Series, Department of Economics, McGill University, Montreal, 11 November, 2016
- Arnab Mukherji, N. Sood, P. Mullen, and K. Barnes, Reduction in Financial Risk due to Health Insurance: Evidence from Karnataka, India, 11th World Congress: “De Gustibus Disputandum Non Est!” Health Economics and Nutrition: an iHEA World Congress, 12-15th July, Bocconi University, Milan, Italy, 2015
- Earlier:
 - JSM-ASA, Montreal 2014, iHEA 2014, RIP CHP/PCOR Stanford University, 2014; ASHE 2014; USC Scafeffer Center 2014; JNU-NIPFP Congress, 2014; 9th World Congress, iHEA 2013; ASHE 2012; Columbia University’s Program on Policies in India, IIC, New Delhi; South Asia Seminar Series, ADB, New Delhi; PAA 2011; PAA 2010; ADB, Manila; Oxford; ISB; ICRISAT; IIT Delhi; IIMA

Student Oversight

Doctoral

- *Public Policy*
 - Soumya Pal, Essay on Health and Environment, *Chair*; (ongoing)
 - Archana Purohit, Essays on Uneven Regional Development, *Chair*, 2018; (Placed: Center for Policy and Budget Studies, Bangalore)
 - Althaf S., Essays on Urban Change: Exploring the Role of Politics and Policy, 2017; *Chair*; (Placed: NIT Calicut)
 - Sneha Thapliyal, Three Essays on Ecological Economics, 2015; (Placed: IIM Indore)
- *Economics*
 - Kartik Yadav, Essays on Human Capital, *Chair*, 2018; (Placed: Jindal Global Law School)
 - Ayona Bhattacharya, Trade and Health, 2015; (Placed: Jindal Global Business School)
 - Shubhadip Mukherjee, Indian SMEs since Liberalization, 2015; (Placed: ICAI Business School)
- *Finance*
 - Kaveri Krishnan, Efficacy of Credit Rating Process in India, 2018; (Placed: IIM Vishakhapatnam)
 - Shobhit Aggarwal, Tax Effects of Dividends in an Indian context, 2015; (Placed: IIM Udaipur)
 - Mrityunjay Tiwary, Financial Development and Economic Growth, 2014; (Placed: IIM Lucknow)
- *Decision Sciences and Information Sciences*
 - Ravi Prakash Rajan, Time Series Analysis of Google Search Trends; (Placed: Post-doctoral Fellow in Operations Planning Accounting and Control Group, Eindhoven University of Technology)
 - Anupama L, Forecasting with complex and multiple seasonality in the electricity sector, *ongoing*

Master’s Thesis:

- D. Vishnuvardhan Reddy, Cross-border electricity trading among the South-Asian countries, 2009-11
- Sarda Prasanna Mohanty, Size and Source of financing for MSMEs, 2009-11
- Sibabrata Choudhuri, Commodity Cooperatives as institutions to address rural poverty, 2009-11
- Sandhya Singh, World of Microenterprises: A regional analysis, 2010-12

- Dr. Prateek Rathi, Evaluating RSBY: A case study from Amravati, MP, 2010-12
- Y Kavya Reddy, Index of PPP for Infrastructure Development in India, 2012-14
- P. M. Karthik, Telemedicine: Sustainability in Rural India, 2012-14
- R. Subbu, Impact of Public Auditing in India, 2013-15
- Pankaj Kumar, Effects of Economic Growth on Income Inequality in India, 2014-16
- G V Ramana Rao, A Business Model to Bridge Digital Divide in India, 2014-16
- Surya Lakshmi Chellapilla, District Mental Health Programme's Learning And Mental Health Care Bill, 2014-16

Guided another 15 Policy Memos for the Master's Program in Public Policy and Management and 25 Contemporary Concern studies (semester long term papers) for the MBA program.

Other Activities

- Member, Adharshila Board, An NGO providing primary education to tribal households in Madhya Pradesh (2010 onwards)
- Coach, for The Eradicators (4 member PGP team), Winners of AUS \$ 2,15,000 (about Rs. 10 crore as start-up capital) in the 2016 Global Business Challenge, a graduate business case competition organized by Queensland University of Technology, 2016
- Member, Sanrakshan Board, An NGO involved in Human-Animal conflicts (2018 onwards)
- Member, Board of Advisors, Kishoree Foundation, East Champaran, Bihar, India.