RISHIKESHA T. KRISHNAN

Director & Professor of Strategy Indian Institute of Management Bangalore <u>rishi@iimb.ac.in</u>

EDUCATION

- Fellow (Equivalent to Ph.D.), Indian Institute of Management Ahmedabad, 1996
- M.S. (EES, now Management Science & Engineering), Stanford University, 1987
- M.Sc. (Physics, 5-year Integrated), IIT Kanpur, 1986
- "Leadership for the 21st Century," Executive Education Program, Kennedy School of Government, Harvard University, October 17-22, 2010.

WORK EXPERIENCE

July 2020 - present July 2022 - present 1996 -present	Director, Indian Institute of Management Bangalore (IIMB) Ram Charan Chair Professor in Innovation & Leadership, IIMB Faculty (Professor since 2005), Strategy Area, IIMB
2014-18	Director & Professor of Strategic Management Indian Institute of Management Indore [On leave from IIMB]
2011-12	Visiting Fellow, Centre for Leadership, Innovation, & Change Indian School of Business, Hyderabad [On leave from IIMB]
2008 Fall	Visiting Scholar, Center for the Advanced Study of India, University of Pennsylvania, USA
2007 - 10	Jamuna Raghavan Chair Professor of Entrepreneurship, IIMB
2001	Chief Executive Officer, Knowledge Enabled Networks (P) Ltd. [On leave from IIMB]
1987 - 1991	General Manager & Partner, Helios Antennas & Electronics Co-founder, Helios Systems & Software

AWARDS / RECOGNITION

- Fellowship of All India Management Association, February 2025
- Ram Charan Chair Professor in Innovation & Leadership (from July 2022)
- Change Maestro and Institution Builder of the Year from Industry Academia Conference, January 2019
- Illustrious DAVian Award from DAV Senior Secondary School, Chennai, 2019
- Bharat Asmita Acharya Shreshtha Award from MIT Group of Institutions, 2017
- Best Book Award 2013-14 for 8 Steps to Innovation (co-authored with Vinay Dabholkar) from the Indian Society for Training & Development
- Thinkers50 Top30 Management Thinkers in India 2014
- Thinkers50 India List 2013, 2015
- Thinkers50 India Special Innovation Award 2013
- Dewang Mehta Award for Best Teacher in Strategic Management, 2010
- Jamuna Raghavan Chair in Entrepreneurship, IIM Bangalore, 2007-10
- IFCI Award for Best Dissertation Proposal, IIM Ahmedabad, 1994
- National Talent Scholarship, NCERT, Government of India, 1979-85

• Merit Certificate from Government of India for performance in All India Secondary School Examination, 1979

ACADEMIC LEADERSHIP & SERVICE

IIM Bangalore	Director (July 20, 2020-present) - Led the Institute with a focus on enhancing impact		
	 Member, Faculty Development & Evaluation Committee (2019-20) Coordinator, Doctoral Programme, Strategy Area (2019-20) Chairperson, Corporate Strategy Area (2009-2013) Formulated Area Strategic Plan, first at IIMB Chairperson, Committee on Disability (2009-2012) Set up Office of Disability Services, first in an IIM Chairperson, Research & C-DOCTA (2004 - 2009) Revised internal funding structure for research Chaired journal classification committee Piloted & implemented new research incentive system Chairperson, PGP (MBA Programme) (2002-2004) Chairperson, PGP Placement (1999-2001) Membership of Vision Committee, PGP, PGSEM, MPT, PGPPM, EPGP, Executive Education, NSRCEL, Library, & Computer Facilities Committee (at different times) 		
IIM Indore	Director (January 2014-December 2018) - Led initiatives resulting in triple accreditation & improvement in NIRF ranking		
IIM Sambalpur	Mentor Director (2015-2017) Member, Board of Governors (2015-2018)		
Academic Boards/ Councils	 Member, Exec. Committee, Strategic Management Forum of India Co-championed Strategic Management Teachers' Prog. More than 600 faculty from AICTE-approved institutions attended till date Member, Board of Governors, ABV-IIITM Gwalior (2014-17) Member, Acad. Council, Indian Inst. of Foreign Trade (2012-14) Member, Board of Studies, Management, Jawaharlal Nehru Technological University, Hyderabad (2013-15) Member, Governing Board, Institute of Health Management Res., Jaipur (2003-09) Member, Asia-Pacific Advisory Council, Association for the Advancement of Collegiate Schools of Business [AACSB, USA] (2015-17) Member, Advisory Board, Shastri Indo-Canadian Inst. (2016-18) Member, Management Studies Board, All India Council of Technical Education (AICTE) (2016-18) Member, Board of Studies, All India Mgmt. Association (2016-18) Member, Advisory Board, IFMR Business School (2018-20) 		

	 Member, Advisory Board, School of Management & Entrepreneurship, Shiv Nadar University (2019-25) Member, Acad. Council, National HRD Network (2019-21) Member, Board of Studies, IFIM Business School (2019-20) Member, Board of Studies, School of Management, Bennett University, (2019-20) Member, Management Committee, Vidya Mandir Senior Secondary School, Chennai (2019-present) Member, Research Advisory Board, Symbiosis International Deemed University) (2018-21) Member, Selection Committee for Vice Chancellor of (a) Indira Gandhi Delhi Technical University for Women (2018-19); (b) Rajiv Gandhi National Aviation University (2020); (c) IIHMR University (2020-21) Member, Governing Body, Institute for Bioinformatics & Applied Biotechnology, Bengaluru (Sept. 2020-present) Member, Board of Management, Manipal Academy of Higher Education (2021-present) Member, Academic Council, Delhi Skills & Entrepreneurship University (2021-2024) Member, Advisory Council, DAV Schools, Chennai (2021-2023)
Intnl. Conferences Co-chaired/ organised	Globelics, Trivandrum, 2006 Asialics, Bangalore, 2008 Strategic Management Society India Conf., Hyderabad, 2008 Innovation Educators Conference, Hyderabad, 2011 Strategic Management Society Special Conf., Hyderabad, 2018 Globelics, Trivandrum, 2023
Guest Faculty	National University of Singapore EMBA Prog., India module, 2011 Georgetown University GEMBA Program, India module, 2010-18 University of Minnesota, IMOT Program, India module, 2006-08 Young India Fellowship, Ashoka University, Sonepat, 2017, 2018 Indian School of Development Management, 2021
Editorial Boards (Past or Present)	Journal of Scientific & Industrial Research (CSIR, India) Asian Journal of Technology Innovation (Taylor & Francis) Innovation & Development (Routledge - Member, Sc. Committee) Science, Technology, & Society (Sage) Journal of International Business Policy (AIB/Springer - Member Editorial Review Board) Management & Organization Review (Cambridge) Intnl. Journal of Global Business & Competitiveness (Springer)
Occasional Reviewer	Industrial & Corporate Change Long Range Planning Journal of Management Studies Journal of Indian Business Research

Asia Pacific Journal of Management IIMB Management Review

PUBLIC POLICY & MANAGEMENT

Ministry of S&T Gol	Member, Committee to Draft Financial Rules for Anusandhan National Research Foundation (ANRF) (2025)		
ARCI, Hyderabad	Chair, Tech. Advisory Group, Centre for Technology Transfer (2021-present)		
Ministry of S&T Gol	Chair, NextGen Human Resource Sub-committee, for implementation of the recommendations of the Committee on "Reorientation of CSIR " (2020)		
DBT, Gol	Member, High Powered External Committee to Review the Performance of BIRAC (May 2020-21)		
Govt. of India	Member, Justice Srikrishna Committee to Evolve a Data Protection Framework for India (2017-18)		
Ministry of HRD, Gol	Nominee Director, Higher Education Financing Agency (2017-pr.)		
DFS, Gol	Member, Appointments Board for Whole-time Directors of Public Financial Institutions (2017-19)		
DFS, Gol	Member, Appointments Board for CEOs/EDs of Public Sector Banks (2014-16)		
Performance Management Divn Cabinet Secretariat Gol	Design of Evaluation Process for Innovation by Departments & Ministries of Government of India (2013)		
TIFAC, DST, Gol Gol	Member, Think Tank, Patent Facilitation Centre (2011) Member, Strategy Sub-Group, High Powered Committee for National Civil Aircraft Development Programme		
DBT, Gol	Review of Small Business Innovation Research Initiative (2008)		
SAC-PM, Gol	Member, Committee to Study Future of Aerospace in India (2006-07)		
CII	Karnataka Vision 2025 Report (2008)		
MHRD, Gol	Member, Sub-group on Pharmaceutical Education, Task Force for 11 th 5-year Plan (2006)		
DST, Gol	Member, Performance Evaluation Committee, National Innovation Foundation (2005-06)		
	Member, Delegation to Israel on the occasion of signing of India-Israel R&D Cooperation Agreement (2005)		
DSIR, Gol	Review of Performance during 10 th 5-year Plan (2006-07)		
Govt. of	Consultancy for Karnataka Urban Water Supply Board,		
Karnataka	State Information Department, Mysore Sales International Ltd.		

CORPORATE LEADERSHIP

Corporate	D-Link (India) Ltd. (Dec. 2005 - June 2009)		
Boards	[Also Chair, Audit Committee for 2 years]		
	Smartlink Network Systems Ltd. (2009-2012)		
	Sundaram Asset Management Co. Ltd. (2007-2019)		

	[Also Chair CSR Committee (2 years); Member, Risk Committee (2 years)]
	Halbit Avionics (P) Ltd. [A Joint Venture between HAL and Elbit Systems] (2008-2012)
	Milestone Religare Investment Advisors (P) Ltd. (2009-2013) MP Paschim Kshetra Vidyut Vitaran Co., Ltd. (2014-18) [Also Member, Audit Committee] Indore Smart City Development Ltd. (2017-20) [Also Chair, Audit Committee for 2 years]
	Higher Education Financing Agency (2017-present) [Also Chair, Risk Management Committee; Member, Audit Committee; Member, Nomination & Remuneration Committee]
	Wheels India Ltd. (November 2019-present) National Payments Corporation of India (2021-24)
	Gujarat State Petronet Ltd. (2024-present)
Other Boards/ Committees	Advisory Board, YourNest Investment Advisers (2016-present) Investment Committee, MP Venture Finance Ltd. (2018) Advisory Board, Neomotion Assistive Solutions (P) Ltd. (2019-20)
Industry Assns	 Jury Member, CII Innovation Awards (2014-18; 2021-present) Jury Member, CII Intellectual Property Awards (2021-22) Member, Steering Committee, Nasscom AI Gamechangers (2021) Co-chair, CII Western Region Startup Committee (2016-17) Member, CII National Startup Committee (2016-18) Member, CII National Panel on Technology, Innovation, & IPR (2005-06; 2020-24) Member, CII National Higher Education Committee (2023-pr.) Member, CII Karnataka Panel on Industry-Institute Interaction (2006 - 2009) Member, Advisory Board, CII National Innovation Mission Member, Advisory Board, Nasscom Innovation Initiative Jury Member, Nasscom Innovation Awards, (2007, 2011-13) Frequent Invited Speaker at CII and Nasscom Events Invited speaker at European Industrial Research Management Association (2012), Petrotech (2012), International News Media Association (2012)
Consultancy	Mazagon Docks Shipyard Ltd., Aban Offshore Ltd., Murugappa Group, Sasken, etc.
Top Mgmt talks	SAIL Rourkela Steel Plant, Harman India, Fidelity India, RBI, Philips Innovation Centre, NXP Semiconductors, Samtel Color, Jet Airways, General Electric, Eaton Corp., 3M India, Honeywell Tech. Solutions, Intel India, etc.
Other Invited Talks	HP, Symphony Services, Infosys, Unisys, HSBC, Dell, EMC, IBM, Cognizant, IndianOil, BHEL, CIO Magazine, Yahoo, Intel, Schneider Electric, Siemens, Unilever, Asian Paints,

	Mercedes Benz India R&D, Fiat India, Microsoft.
Exec. Education	Aditya Birla Group, Murugappa Group, McGraw Hill, Titan, TAFE, ITC, Samtel Color, SBI, British Telecom, Hewlett Packard, EMC, Biocon, Volvo Eicher, Sundaram Finance. Programme Director, Advanced Leadership Programme (2005-08) Programme Director, Executive Education Open Programmes on: Creating Successful New Products Going Beyond Jugaad: Building a Systematic Innovation Capability Leading Innovation in the Digital Era

NON-PROFIT LEADERSHIP

Boards	Foundation for Excellence India Trust (2009-present) SVP Philanthropy Foundation (2012-13) Indore Management Association (2014-18) IIMB Innovations (2020-present) Samshiksha Foundation (2021-present) IIMBx Digital Learning Foundation (2023-present) IIMB Development Foundation (2024-present)
Advisory Boards	Prerana NGO (2019-present) United Efforts Foundation (2021-present)

TEACHING

In the Classroom

I have taught the following core & elective courses in MBA-equivalent programmes at IIMB:

Corporate Strategy	Going Beyond Jugaad: Building a
	Systematic Innovation Capability
Competition & Strategy	Business, Government, & Society
Advanced Strategic Management	Business & Ethical Values
International Business	Managing Your Career for Growth &
	Leadership
Strategy & Human Resource Management	Entrepreneurial Management
Strategy Implementation	New Product Development / Creating
	Successful New Products
	Managerial Communication

Virtual

IIMB MOOCs course on *Managing Innovation* (jointly with Dr. Vinay Dabholkar) has been offered multiple times on Swayam and edX platforms.

RESEARCH

My research is on strategy and innovation, in the context of emerging markets, with a special focus on India. I have presented my research at leading international conferences and seminars in top universities across the world and published in both professional journals and the economic press.

I have received research grants from (or been a part of research studies funded by):

- The European Commission (FP7),
- The Economic Research Institute for ASEAN and East Asia (ERIA),
- University of Pennsylvania Institute for the Advanced Study of India (UPIASI),
- Department of Science & Technology (Gol), and
- Mr. T.V. Mohandas Pai.

GUIDANCE OF DOCTORAL STUDENTS AT IIM BANGALORE & IIM INDORE

	Doctoral Candidate	Year of Completion	Current Employment	My Role
1	Sanjay Gupta (Energy)	2001	E&U Consulting Lead, Cognizant Technology Solutions	DAC Member
2	Anurag Jain (Information Systems)	2004	Chief Strategy Officer, Flynas, Saudi Arabia	DAC Member
3	Chitra Singla (Strategy)	2011	Faculty, IIM Ahmedabad	DAC Member
4	Arun Kumar Tripathy (Strategy)	2011	Faculty MDI	DAC Member
5	Ashwin A.S. (Strategy)	2012	Infosys Labs Infosys Ltd.	DAC Chair
6	Jang Bahadur Singh (Information Systems)	2012	Faculty, IIM Trichy	DAC Member
7	Śrivardhini K. Jha (Strategy)	2013	Faculty, IIM Bangalore	DAC Chair
8	Vidhula Venugopal (Strategy)	2014	Faculty, SPJIMR	DAC Member
9	Anusha Ramesh (Strategy)	2014	Faculty, Williamette Univ., USA	DAC Member
10	Janhavi Kote (Orgnl Behaviour)	2015	Shanghai, PRC	DAC Member
11	Pavan Soni (Strategy)	2017	Independent Consultant	DAC Chair
12	Roopak Gupta (OBHR)	2016	Faculty, IIM Kozhikode	DAC Member
13 14	Vikas Ń Prabhu Veethica Smriti	2024 2025	Vidyashilp Univ IIM Lucknow	DAC Member DAC Member

PRESTIGIOUS LECTURES (Select List)

Date	Forum/Event	Title of Lecture
30 th October	TEDx NIT Surathkal	"From Jugaad to Systematic
2011		Innovation"
		https://www.youtube.com/watch?v
		=ow7rPSqhELY
13 th May 2015	Summer Lecture Series,	"Systematic Innovation: The
-	Abhyas Mandal, Indore	Challenge for India"
26 th	CSIR-AMPRI Foundation Day	"Can Indian be an Innovation
September,	Lecture, Bhopal	Powerhouse?"
2015	· ·	
21 st	Public Lecture, Devi Ahilya	"Enabling our Youth to Realize their
September	Vishwa Vidyalaya, Indore	Potential: Key to Development"
2016		
13 th	Plenary Lecture, Indian	"From Jugaad to Systematic
November	Institute of Metals, 55 th	Innovation"
2017	National Metallurgists' Day,	
	Goa	
9 th March	Invited Lecture, Tata	"Bridging the gap between research
2018	Institute of Fundamental	and social impact"
	Research, Mumbai, India	
17 th January	Keynote at Nasscom HR	"Building Organizations for People
2019	Summit, Chennai	in an era of Tech. Transformation"
24 th January	15 th Informatics Lecture,	"Industry 4.0 & its Implications for
2019	CUSAT, Kochi	Education"
29 th August	IIT Roorkee Institute	"How to Solve Big Problems with
2019	Lecture, Roorkee	Robust Low-Cost Solutions"
22 nd	SBI Leadership Institute	"Atmanirbhar Bharat: Role of
September	Invited Lecture Series	Innovation and Competitiveness"
2020		
2 nd October	BIMTECH 33 rd Foundation Day	"Innovation and Atmanirbhar
2020	Lecture	Bharat"
5 th November	IIT Madras, HSS Department	
2020	Degree-granting ceremony	
	chief guest, 2020	
8 th January	Venture Centre 10 th	"Building Technological Capabilities
2021	Innovation and Technology	for a truly Atmanirbhar Bharat"
	Enterprise Lecture	
26 th February	National Chemical	"Making the Vision of India's New
2021	Laboratory, National Science	STIP a Reality: What does this mean
	Day Lecture	for the Development of Human
		Capital?"
10 th	Yasaswy Memorial Lecture,	"The Future of Innovation in India:
November	ICFAI Business School	Lessons from top 10 innovations of
2021		the last decade"

27 th	Convocation Speaker,	
November	IILM University	
2021		
24 th February	Department of	Supporting Biotechnology
2023	Biotechnology, Gol,	Innovation in India: The Next
	Foundation Day Lecture	Frontier
16 th January	Central Power Research	The Role of Technological
2024	Institute - Institute Day	Innovation in Building Viksit Bharat
	Lecture	
14 th February	NIMHANS Foundation Day	
2024	Lecture	
29 th June	IIT Kanpur Department of	
2024	Management Studies	
	Graduation Day Speaker	

PUBLICATIONS

My publications include books, papers in refereed journals, conference papers, articles in the popular press, case studies, book chapters and working papers.

My first book *From Jugaad to Systematic Innovation: The Challenge for India*, published in February 2010 identified the challenges faced by India in enhancing industrial innovation and proposed an agenda to enhance innovation output. In his comments on the book jacket, MindTree Vice Chairman Subroto Bagchi wrote: "Rishikesha Krishnan is doubtlessly among India's foremost chroniclers of the innovation journey. His book is a great account of the history of innovation in the post-industrial era. He has his pulse on issues that hold Indians from going to the next level."

My second book, 8 Steps to Innovation: Going from Jugaad to Excellence (co-authored with Vinay Dabholkar) published by HarperCollins in 2013 focuses on how organizations can systematically build innovation capabilities. Commenting on the book, Dr. R.A. Mashelkar described it as "an extraordinary guide to a speedy and successful journey from mind to marketplace embellished with lucid agreements, brilliant logic, and backed by the sprinkling of inspiring lessons from great innovators and innovations."

Between January 2012 and June 2013, I wrote a bi-monthly invited column for *Outlook Business* magazine on strategy and innovation. I subsequently wrote a monthly column on a similar theme for *The Hindu Businessline*. During 2010 and 2011, I wrote an invited monthly column for *Edu* magazine. I write a blog on contemporary trends in innovation at http://jugaadtoinnovation.blogspot.com and am a regular contributor to www.foundingfuel.com.

List of Publications

A. Books

[A2] Dabholkar, Vinay & Rishikesha T. Krishnan 8 Steps to Innovation: Going from Jugaad to Excellence. HarperCollins, March 2013. (www.8stepstoinnovation.com)
 [Winner of the Best Book Award 2013-14 from the Indian Society for Training & Development.]

[A1] Krishnan, Rishikesha T. *From Jugaad to Systematic Innovation: The Challenge for India*. Bangalore: The Utpreraka Foundation, February 2010. (Reviews / links / updates posted at <u>http://jugaadtoinnovation.blogspot.com</u>)

B. Papers in Journals

[B25] Prabhu, V.N., Jha, Srivardhini K., and **Rishikesha T. Krishnan** "Science and Technology Ventures in India: Integrating NIS, SSI and Ecosystem Perspectives," *Science*, *Technology & Society*, Vol. 29, No. 1, March 2024, pp. 97-119.

[B24] Krishnan, Rishikesha T., & Shameen Prashantham. "Innovation in and from India: The Who, Where, What and When," *Global Strategy Journal*, Vol. 9, No. 3, 2019, pp. 357-377.

[B23] Jha, Srivardhini K., Dhanaraj, C., & **Rishikesha T. Krishnan**. "From Arbitrage to Global Innovation: Evolution of Multinational R&D in Emerging Markets," *Management International Review*, Vol. 58, 2018, pp. 633-661.

[B22] Jha, Srivardhini K., Parulkar, I., **Krishnan, Rishikesha T.,** & Charles Dhanaraj "Developing New Products in Emerging Markets," *MIT Sloan Management Review*, Vol. 57, No. 3, Spring 2016, pp. 55-62

[B21] Ashwin, A.S., **Krishnan, Rishikesha T.**, & Rejie George, "Family firms in India: family involvement, innovation and agency and stewardship behaviors," *Asia Pacific Journal of Management*, Vol. 32, No. 4, 2015, pp. 869-900.

[B20] Ashwin, A.S., **Krishnan, Rishikesha T.**, & Rejie George, "Board Characteristics, Financial Slack, and R&D Investments: An Empirical Analysis of the Indian Pharmaceutical Industry," *International Studies of Management & Organization*, Vol. 46, No. 1, 2016, pp. 8-23.

[B19] Soni, P., & **Rishikesha T. Krishnan**. "Frugal Innovation: Aligning Theory, Practice and Public Policy," *Journal of Indian Business Research*, Vol. 6, No. 1, 2014, pp. 29-47.

[B18] Lee, K., Park, T.Y., and **Rishikesha T. Krishnan** "Catching-up or Leapfrogging in the Indian IT Service Sector: Windows of Opportunity, Path-creating, and Moving up the Value Chain," *Development Policy Review*, Vol. 32, No. 4, 2014, pp. 495-518.

[B17] Krishnan, Rishikesha T. "Innovation Strategies of Indian Market Leaders," *Journal of Indian Business Research*, Vol. 4, No. 2, 2012, pp. 92-96.

[B16] Krishnan, Rishikesha T., and Srivardhini K. Jha "Innovation in the Indian Automotive Industry: The Role of Academic & Public Research Institutions," Asian Journal of Technology Innovation, Vol. 20, No. S1, 2012, pp. 67-84.

[B15] **Krishnan, Rishikesha T.**, and Srivardhini K. Jha "Innovation Strategies in Emerging Markets: What can we learn from Indian Market Leaders," *ASCI Journal of Management*, Vol. 41, No. 1, 2011, pp. 21-45.

http://journal.asci.org.in/Vol.41%282011-12%29/41_1_Rishikesha%20T%20Krishnan.pdf

[B14] Krishnan, Rishikesha T. and Swarna Kumar Vallabhaneni, "Catch-up in Technology-driven Services: The Case of the Indian Software Services Industry" Seoul Journal of Economics, Vol. 23, No. 2, 2010, pp. 263-281.

[B13] Krishnan Rishikesha T. "Indian Innovation System: At the Crossroads" *The Journal of Science Policy & Research Management (Japan)*, Vol. 22, No. 2, 2007, pp. 94-102.

[B12] Krishnan, Rishikesha T. "Subsidiary Initiative in Indian Software Subsidiaries of MNCs," *Vikalpa*, Vol. 31, No. 1, January-March 2006, pp. 61-71.

[B11] Krishnan, Rishikesha T., and K. Kumar "Capturing Value in Global Markets: The Case of Samsung Electronics," *SCMS Journal of Indian Management*, Vol. 2, No. 4, October-December 2005, pp. 63-73.

[B10] Rathinasamy, R.S., Mantripragada, Krishna G., Krishnan, Rishikesha T., and Melkote K. Shivaswamy "An Insider's Guide to doing business in India," *Journal of Corporate Accounting & Finance*, Vol. 14, No. 6, September-October 2003, pp. 17-33.

[B9] Kumar, K. and **Rishikesha T. Krishnan**. "Growth Challenges of Software SMITs: A Strategic Analysis," *IIMB Management Review*, Vol. 15, No. 1, March 2003, pp. 112-118.

[B8] Madanmohan, T.R. and **Rishikesha T. Krishnan**. "Adaptive Strategies in the Indian Pharmaceutical Industry," *International Journal of Technology Management*, Vol. 25, Nos. 3 / 4, 2003, pp. 227-246.

[B7] Krishnan, Rishikesha T. and C. Manohar Reddy "How Indian Students See Ethics and Society: A Survey" *IIMB Management Review*, Vol. 14, No. 4, December 2002, pp. 76-83.

[B6] Krishnan, Rishikesha T. & Ganesh N. Prabhu. "Innovation in the Indian IT Industry: A Study of the Software Product Development Process" *Science*, *Technology* and *Society*, Vol. 7, No. 1, 2002, pp. 91-115.

[B5] Krishnan, Rishikesha T. "Knowledge Management and Competitive Advantage", *IIMB Management Review*, Vol. 13, No. 4, December 2001, pp. 57-63.

[B4] Madanmohan, T.R. and **Rishikesha T. Krishnan** "Characteristics of Indian Academic Research Underlying Industrial Innovations: An Empirical Analysis" *Journal of Scientific & Industrial Research*, Vol. 59, April 2000, pp. 294-299.

[B3] Krishnan, Rishikesha T. & Ganesh N. Prabhu. "Creating Successful New Products: Challenges for Indian Industry," *Economic & Political Weekly*, July 31, 1999, pp. M-114 - M-120.

[B2] Krishnan, Rishikesha T. "How diversified should Indian business houses be?" *IIMB Management Review* Vol. 11, No. 1, March 1999, pp. 109-117. (Also reprinted in *Srijan*, Vol. 1, No. 1, January-June 2002, pp. 14-19).

[B1] Krishnan, Rishikesha T. "Is Strategy Important for Small Companies?" *IIMB Management Review* Vol. 9, No. 4, October-December 1997, pp.105-111.

C. Short Articles in Journals

[C6] **Krishnan, Rishikesha T.** "Silicon Valley to India: Build an Innovation Ecosystem and Good things will come," *Ivey Business Journal*, September/October 2011. Available online at <u>http://www.iveybusinessjournal.com/topics/innovation/silicon-</u> valley-to-india-build-an-innovation-ecosystem-and-good-things-will-come

[C5] Krishnan, Rishikesha T. "Building World-class Universities," *Economic & Political Weekly*, Vol. 40, No. 7, April 23-29, 2005, pp. 1681-1683.

[C4] Krishnan, Rishikesha T. "Indian Software Industry: Value differentiation", *Chartered Financial Analyst*, Vol. 8, No. 12, December 2002, pp. 90-92.

[C3] Krishnan, Rishikesha T. "Product Development: Learning from 'Reva' Experience" *Economic & Political Weekly*, May 11, 2002, pp. 1787-1789.

[C2] Krishnan, Rishikesha T. "Prescription for Ten Per Cent Growth: Food for Thought" *Economic & Political Weekly*, Vol. 37, No. 12, March 23, 2002, pp. 1107-1108.

[C1] Krishnan, Rishikesha T. "TVS-Suzuki Split: Launch Pad for Global Leadership?" *Economic & Political Weekly*, Vol. 36, No. 41, October 13, 2001, pp. 3885-3886.

D. Chapters in Books

[D11] **Krishnan, Rishikesha T.**, Jha, Srivardhini K., and Sumelika Bhattacharyya "India's Innovation System and Start-ups: Achievements and Opportunities" in Thillai Rajan, et. al. (eds.) Shifting Orbits: Decoding the Trajectory of the Indian Startup Ecosystem, Orient Blackswan, 2021

[D10] Srinivasan, R. and **Rishikesha T. Krishnan** "Making Conscious Choices: Digital Strategy and Transformation," In Vikas Gupta (ed.) *Innovation Black Book Enterprise* 4.0, Wiley, 2020, pp. 7-26.

[D9] **Krishnan, Rishikesha T.** "The Indian Innovation System" in V.K. Narayanan & Gina O'Connor (eds.) *Encyclopedia of Technology and Innovation*, Wiley, UK, 2010, pp. 341-349.

[D8] Krishnan, Rishikesha T., and N. Dayasindhu "Knowledge Management Practices in Indian IT Services Vendors" In I.V. Malhan & Shivarama Rao (eds.) Perspectives on Knowledge Management Lanham, Maryland: Scarecrow Press, May 2008 [D7] Krishnan, Rishikesha T., Gupta, Anshu, and Varun Matta "Biotechnology & Bioinformatics: Can India emulate the Software Success Story?" In R. Chakravarthy (ed.) *Agri Informatics: An Introduction*, The ICFAI University Press, 2006, pp. 23-49.

[D6] **Krishnan, Rishikesha T.** "Linking Corporate Strategy and HR Strategy: Implications for HR Professionals," In R. Padaki, N.M. Agrawal, C. Balaji and G. Mahapatra (eds.) *Emerging Asia: An HR Agenda*, New Delhi: Tata McGraw-Hill, 2005, pp. 215-223.

[D5] Krishnan, Rishikesha T., and Ganesh N. Prabhu. "Software Product Development in India: Lessons from Six Cases." In A.P. D'Costa and E. Sridharan (eds.) India in the Global Software Industry: Innovation, Firm Strategies and Development, London: Palgrave Macmillan, 2004, pp. 139-163.

[D4] **Krishnan, Rishikesha T.** "National Chemical Laboratory: Transformation into a Global R&D Platform." In Azhar Kazmi *Business Policy and Strategic Management*, 2nd edition, New Delhi: Tata McGraw-Hill, 2002, pp. 526-535.

[D3] **Krishnan, Rishikesha T.** "Understanding the Response of National Laboratories to Environmental Change: A Framework". In Pattnaik, B.K. (ed.) *Technology Transfer & In-house R&D in Indian Industry*. Vol. II, New Delhi: Allied Publishers, 1999, pp. 716-731.

[D2] Krishnan, Rishikesha T. "A Programme in Software Enterprise Management." In N. Balasubramanian (ed.) *Management Perspectives: Essays on Managerial Priorities and Management Education*, New Delhi: Macmillan India, 1999, pp. 151-157.

[D1] **Krishnan, Rishikesha T.** "Response of National R&D Laboratories to Environmental Change: A Study of Five Indian Industrial R&D Laboratories" Dissertation abstract. In *Management at the Frontiers* New Delhi: Macmillan, 1998, pp. 392-394

E. Working Papers

[E11] Jha, Srivardhini K., Dhanaraj, C., and **Rishikesha T. Krishnan**. "How does Multinational R&D Evolve in Emerging Markets? Arbitrage, adaptation and aggregation in Global Innovation Networks," IMD Working Paper 2015-02, April 2015

[E10] Krishnan, Rishikesha T. India: Uneven Innovation Amid a Noisy Democracy, Centre for Development & Enterprise (South Africa), 2014.

[E9] Ujjual, Vandana, Patel, P., Krishnan, Rishikesha T., Keshavamurthy, Srivardhini, Hsiao, R.L., & F.Y. Zhao. Management and Organisation of Knowledge Creation in Emerging Markets: A Perspective from Subsidiaries of EU MNEs. SPRU Electronic Working Paper No. 192, May 2011.

[E8] Krishnan, Rishikesha T. Barriers to Innovation & the Creation of a Knowledge Society in India IIMB Working Paper No. 243, February 2006 [E7] Krishnan, Rishikesha T. Subsidiary Initiative & Strategic Choice in Indian Software Subsidiaries of Multinational Corporations. IIM Bangalore Working Paper No. 240, October 2005.

[E6] Krishnan, Rishikesha T., and K. Kumar. *Emerging Market Companies Ascending the Value Curve: Rationale, Motivation & Strategies*. IIM Bangalore Working Paper No. 213, September, 2003.

[E5] Reddy, C. Manohar and **Rishikesha T. Krishnan** *Measuring the Ethical Orientation of MBA Students: A Scale Development* IIM Bangalore Working Paper No. 183, February 2002.

[E4] Krishnan, Rishikesha T., and C. Manohar Reddy Indian MBA Students' Perceptions of Ethics and Society: A First Level Analysis IIM Bangalore Working Paper No. 182, February 2002.

[E3] Krishnan, Rishikesha T. Factors Influencing Choice of Business Strategies by Government Research Laboratories under Pressure to Increase External Earnings: An Exploratory Study IIM Bangalore Working Paper No. 153, April 2000.

[E2] Krishnan, Rishikesha T. and Ganesh N. Prabhu. *Creating Successful New Products: Challenges for Indian Industry*. IIM Bangalore Working Paper No. 136, May 1999.

[E1] Madanmohan, T.R. and **Rishikesha T. Krishnan**. *Adaptive Strategies in the Indian Pharmaceutical Industry*. IIM Bangalore Working Paper No. 113, August 1998.

F. Cases

[F19] Rastogi, Charu, Jha, Srivardhini K., and **Rishikesha T. Krishnan** *Mylab Discovery Solutions: Innovating Against All Odds* Indian Institute of Management Bangalore Case Series, 2023 (Available at Harvard Business Publishing, Case No. IMB 949).

[F18] Krishnan, Rishikesha T. "Bigbasket", 2022.

[F17] Krishnan, Rishikesha T., and Rejie George. "The Indian Airline Industry in 2019," 2021.

[F16] Datar, Srikant M., Bhatta, N.M., Krishnan, Rishikesha T., and Rachna Tahilyani. "Revitalizing State Bank of India," Harvard Business School Case No. 116-043, May 2016.

[F15] Jha, Srivardhini K., **Krishnan, Rishikesha T.**, Dhanaraj C, & Ivy Buche "Cisco India (B): Bootstrapping for Innovation," IMD-7-1658, International Institute for Management Development, Lausanne, Switzerland, Case Series, May 2015.

[F14] Jha, Srivardhini K., **Krishnan, Rishikesha T.**, Dhanaraj C, & Ivy Buche "Cisco India (A): Innovation in Emerging Markets" IMD-7-1657, International Institute for Management Development, Lausanne, Switzerland, Case Series, May 2015. [Also included in Bartlett, C.A. & P.W. Beamish, *Transnational Management: Text & Cases*,

 $8^{\rm th}$ edition, Cambridge University Press, 2018; Among the bestselling cases in 2020 from The Case Centre - See

https://www.thecasecentre.org/educators/ordering/selecting/popularcollections/bes tsellers/2020eco]

[F13] Krishnan, Rishikesha T. "The Pune Power Model," July 2013. Part of the HBS case collection available online at <u>http://hbsp.harvard.edu/</u>

[F12] Majumdar, Atreyi & **Rishikesha T. Krishnan**. "Maruti-Suzuki India Ltd: Maintaining Leadership in a Competitive Market," 2012.

[F9-11] Holla, Jayarama, **Krishnan, Rishikesha T.**, & Srinivasa Prakhya "Estimating Demand for a New Regional Transport Aircraft" (A), (B) & (C) IMB Case # 365, 367 & 369. Part of the HBS case collection available online at <u>http://hbsp.harvard.edu/</u> March 2012.

[F8] Krishnan, Rishikesha T., and Swarna Kumar Vallabhaneni "Pratham: Every Child in School, Every Child Learning (A)," 2010.

[F7] Krishnan, Rishikesha T. and Swarna Kumar Vallabhaneni "Innovation, Technology & Competitive Strategy: Bajaj Auto & the Motorcycle Market (A) & (B)," November 2009.

[F6] **Krishnan, Rishikesha T.** "The Indian Airline Industry in 2008," Case Study, July 2008.

[F5] Krishnan, Rishikesha T., and K. Kumar "Samsung Electronics" (mimeo), 2004.

[F4] Krishnan, Rishikesha T. "Reva: Driving Technology Adoption through Strategic Innovation" Case study (mimeo), April 2002. (Presented at SMF conference, Gurgaon, April 2002).

[F3] Krishnan, Rishikesha T. "Sundaram Finance Ltd." Case study (mimeo), November 2001.

[F2] **Krishnan, Rishikesha T.** "National Chemical Laboratory: Transformation into a Global R&D Platform." Case study (mimeo), August 1998, revised September 1999. (Also published in Azhar Kazmi *Business Policy and Strategic Management*, 2nd edition, New Delhi: Tata McGraw Hill, 2002, pp. 526-535).

[F1] Krishnan, Rishikesha T. "Hitech Antennas" Case study (mimeo), 1997.

G. Select Conference/Seminar Presentations

[G47] Krishnan, Rishikesha T. Keynote on "Leading Innovation in the Digital Era," 5th Conference on Managing Intellectual Property and Strategy (MIPS 2020), Indian Institute of Technology Bombay, January 24, 2020.

[G46] Krishnan, Rishikesha T. Presentation on "Emerging Trends in MNE Innovation in India" in Panel on "Globalization of R&D in an Era of Ferment" Academy of International Business 2019 Conference at Copenhagen, June 27, 2019 (through Video).

[G45] Krishnan, Rishikesha T. "Technology for Inclusive Development: Changing Contours" Keynote at IAMOT 2019 Conference, NITIE, Mumbai, April 8, 2019.

[G44] Krishnan, Rishikesha T. Keynote on "A Perspective on Leadership, Innovation and Change" at Fore International OB and HR Conference 2016, New Delhi, November 24-25, 2016.

[G43] Krishnan, Rishikesha T. Presentation on "Innovation by Indian Companies in and from India" In panel on "Comparing Innovation in and from China and India" Academy of International Business Annual Meeting, New Orleans, USA, June 27-30, 2016.

[G42] Krishnan, Rishikesha T. Presentation on: "Innovation Strategies & Process of Indian Market Leaders" In Panel on "New Competitive Strategies in Emerging Economies: Innovation and Competitive Dynamics of Local Leaders and MNCs," Academy of International Business Annual Meeting, Bangalore, June 27-30, 2015.

[G41] Krishnan, Rishikesha T. Presentation on: "MNC R&D in India: Some Organizational Challenges" In Scholars Meet Practice Session on "Challenges of MNC Innovation in India: A View from Practice with a Focus on People Issues," Academy of International Business Annual Meeting, Bangalore, June 27-30, 2015.

[G40] Krishnan, Rishikesha T. Presentation on: "The Evolving Bengaluru Ecosystem & its Influence on the MNE-INV Interface" In Panel on "The MNE-INV Interface: Future Directions," Academy of International Business Annual Meeting, Bangalore, June 27-30, 2015.

[G39] Krishnan, Rishikesha T. Invited Presentation on "Frugal Innovation: Hype vs. Reality," ICord 2015 Conference, Indian Institute of Science Bangalore, January 8, 2015

[G38] Jha, Srivardhini K., Dhanaraj, C., and **Krishnan, Rishikesha T.** "MNE R&D in Emerging Markets: Arbitrage, Adaptation and Aggregation in Global Innovation Networks," Academy of Management, Philadelphia, August 1-5, 2014.

[G37] Krishnan, Rishikesha T. Invited Presentation on "Making Frugal Innovation Work," Indo-Dutch International Conference on Design for Sustainable Well-being & Empowerment, Indian Institute of Science Bangalore, June 14, 2014

[G36] Jha, Srivardhini K., **Krishnan, Rishikesha T.**, & Ishwar Parulkar "Subsidiary Bootstrapping: A Decentralized Model for Emerging Market Innovation," Strategic Management Society, Annual Conference, Atlanta, September 30, 2013.

[G35] Ashwin, A.S., Rejie George & **Rishikesha T. Krishnan** "Board Characteristics, Financial Slack and R&D: Testing Conflicting Roles of Board of Directors" *International Conference on 'Global Strategies for an Emergent India*' held at IIM Kozhikode on 27th & 28th of December 2012.

[G34] Ashwin, A.S., Rejie George & **Rishikesha T. Krishnan** "Family Firms and Technology Innovation: Testing Competing Hypotheses" Paper presented at Academy of Management Annual Meeting, Boston, August 2012.

[G33] **Krishnan, Rishikesha T.** "Open Innovation in the Indian Automotive Industry" Special Session on Innovation Outsourcing in the Global Context. *Academy of Indian Marketing conference on Innovation in Marketing for Emerging Markets*, Bangalore, July 30, 2012.

[G32] Krishnan, Rishikesha T. "MNC R&D in India: An Overview" in Panel on Emerging Trends in Multinational R&D in Emerging Markets: Rethinking the nexus between Institutions & Innovation at Academy of International Business Annual Conference, Washington DC, July 2, 2012.

[G31] Dhanaraj, C., Jha, Srivardhini K., and **Rishikesha T. Krishnan** "Evolution of Global Innovation Network in MNEs," Paper presented at the Academy of International Business Annual Conference, Washington DC, July 2, 2012.

[G30] Keshavamurthy, Srivardhini & **Rishikesha T. Krishnan**. "R&D as a Network of Centers of Excellence: A Sustainable Model?," Paper presented at the Academy of Management Annual Meeting, San Antonio, Texas, August 2011.

[G29] Krishnan, Rishikesha T. "Catch-up in Technology-driven Services: The Case of the Indian Software Services Industry," Tenth World Knowledge Forum, Seoul, Republic of Korea, October 13-15, 2009 and at Seoul Journal of Economics Annual Conference, Seoul, October 16, 2009

[G28] Krishnan, Rishikesha T. "Contingency Frameworks in Innovation Systems & Catch-up Research," Paper presented at the Fifth Asialics International Conference, IIM Bangalore, April 2008.

[G27] Krishnan, Rishikesha T. "Higher Education in India" and "Can India become an Innovation Powerhouse?" *Science, Technology and the New Global Economy: Policy Workshop.* Organised by the Urban Institute with support from National Science Foundation at the National Academies, Washington, DC, September 26-27, 2007

[G26] Krishnan, Rishikesha T. "Building Customer Loyalty in Service Businesses: Role of Transactional & Relationship-based Approaches" at 2nd International Conference on Services Management organized by International Institute of Management & Technology (Oxford Brookes University) and Penn State University at New Delhi, June 2, 2007.

[G25] Krishnan, Rishikesha T. "Technology Strategies for Global Competitiveness: Next Practices from India's Leading Companies" Global Competitiveness Conference, IIM Kozhikode, May 18-19, 2007

[G24] Krishnan, Rishikesha T. "The Future of the Indian Innovation System" At Asian Drivers Workshop, Global Development Network Conference, Beijing, January 13, 2007.

[G23] Krishnan, Rishikesha T. "Can India become an Innovation Powerhouse?" Third Asialics International conference at Tongji University, Shanghai, China, April 17, 2006.

[G22] Krishnan, Rishikesha T. "Transforming Grassroots Innovators and Traditional Knowledge into a Formal Innovation System: A Critique of the Indian Experience," Paper presented at the Globelics 2005 conference, Pretoria, South Africa, November 2, 2005.

[G21] Krishnan, Rishikesha T. "The Indian Innovation System," Paper presented at the Honda Foundation Eco-technology Workshop, Ho Chi Minh City, November 5, 2005.

[G20] Krishnan, Rishikesha T. "Indian Innovation Policy & Innovation System: Evolution & Context," presented at the conference on *India and Israel: R&D as a Strategic Bridge - Promoting and Facilitating Innovation-driven New Ventures*, Samuel Neaman Institute for Advanced Studies, The Technion, Haifa, May 31, 2005.

[G19] Krishnan, Rishikesha T., and M.G. Kulkarni "Building Strategic Road Maps for National Research Laboratories," Paper presented at the 8th Convention of the Strategic Management Forum of India held at Indian Institute of Forest Management, Bhopal, May 9-11, 2005.

[G18] Krishnan, Rishikesha T. "The Political Economy of Indian Innovation Policy" Paper presented at the Second Asialics International conference on *Innovation Policy* and Management in Changing Asia, April 17-20, 2005, Jeju Island, Republic of Korea.

[G17] Krishnan, Rishikesha T. "Product Life Cycle Management & Competitive Advantage" Presented at the *International Seminar on PLM*, JSS Academy of Technical Education, NOIDA, March 18, 2005.

[G16] Krishnan, Rishikesha T. "Radical Innovation by Indian Firms: Barriers and Future Prospects". Presented at *Indo-US Workshop on Innovation & Radical Innovation*, Thiruvananthapuram, December 28-31, 2004.

[G15] Krishnan, Rishikesha T. "A Review of Indian Policy Support for Technological Innovation in Industry," Paper presented at Workshop on *Inventors of India: Knowledge Network for Incubating Innovations into Enterprises*, IIM Ahmedabad, September 24-26, 2004.

[G14] Krishnan, Rishikesha T. "Value Capture and Competitiveness in Global Markets," Presented at the National Workshop on *Strategic Approach to Strengthening International Competitiveness in Knowledge based Industries* held by Research and Information System (RIS) for the Non-aligned and Other Developing Countries, August 13, 2004 at New Delhi.

[G13] Krishnan, Rishikesha T., and K. Kumar. "Capturing Value in Global Markets: The Case of Samsung Electronics," Paper presented at the 7th Convention of the Strategic Management Forum on Strategic Management of Innovation in Developing Countries, Indore, May 13, 2004.

[G12] Vang, Jan & **Rishikesha T. Krishnan** "Transnational Communities, TNCs and Development: The Case of the Indian IT-services Industry" Paper presented at the First Asialics International conference on *Innovation Systems and Clusters in Asia: Challenges and Regional Integration*, April 1-2, 2004, Bangkok, Thailand.

[G11] Krishnan, Rishikesha T. and K. Kumar. "Emerging Market Companies Ascending the Value Curve: Rationale, Motivation & Strategies." Paper presented at the Strategic Management Society Mini-conference on *Strategic Management in Emerging Economies: Challenging the Conventional Wisdom*, Hong Kong, December 18-19, 2003.

[G10] Krishnan, Rishikesha T. "The Evolution of a Developing Country Innovation System During Economic Liberalization: The Case of India." Paper presented at the First Globelics Conference Innovation Systems & Development Strategies for the Third Millennium, Rio de Janeiro, Brazil, November 3-6, 2003. Also presented at the First Asialics International conference on Innovation Systems and Clusters in Asia: Challenges and Regional Integration, April 1-2, 2004, Bangkok, Thailand.

[G9] Krishnan, Rishikesha T., Gupta, A., and Varun Matta. "Biotechnology & Bioinformatics: Can India Emulate the Software Success Story?," Paper presented at workshop on *ICT and the Indian Development Experience* organised by School of Public Policy, George Mason University, at the Indian Institute of Science, Bangalore, March 5, 2003.

[G8] Krishnan, Rishikesha T. "India's Emerging Innovation System (with a focus on the Indian Software Industry" Paper presented at the Workshop on Globalization, High Tech Development and R&D Policy at the Hebrew University of Jerusalem, Israel, December 8-10, 2002. Also presented in the seminar series of the Division of Social Sciences, Hong Kong University of Science & Technology, October 31, 2002.

[G7] **Krishnan, Rishikesha T.** "Bangalore as High-tech Cluster: where does it stand?" Paper presented at the R&D Management Conference 2002, organised by the Council of Scientific & Industrial Research at New Delhi, December 6-7, 2002 (Proceedings pp. 105-112).

[G6] Krishnan, Rishikesha T. "Knowledge & Innovation: A Strategic Perspective" Presented at Seminar on *India: The Knowledge Corporation* organised by QAI and economictimes.com at Bangalore, October 17, 2002.

[G5] Krishnan, Rishikesha T. "Linking Corporate Strategy and HR Strategy." Paper presented at India HRD Congress 2002 held at Nehru Centre, Mumbai, on February 2, 2002.

[G4] Krishnan, Rishikesha T. "The Emergence of a new Indian national innovation system: structure and policy implications" Paper presented at the R&D Management Conference 2001 *Towards Seamless R&D Management* organised by the Council of Scientific & Industrial Research at New Delhi, December 7-8, 2001 (Proceedings pp. 59-70).

[G3] **Krishnan, Rishikesha T.** "Creating Successful New Products: Challenges for Emerging Market Companies," Seminar Presentation at London Business School, October 19, 2000.

[G2] Krishnan, Rishikesha T. "Creating Successful New Products: Challenges for India." Presentation at Educators' Symposium, *Global Entrepreneurs Challenge 2000*, Stanford University, California, U.S.A., June 19-22, 2000.

[G1] Krishnan, Rishikesha T. "Business Strategies adopted by Government Research Laboratories under Pressure to increase External Earnings: Some Findings from India". Paper presented in plenary session of the R&D Management Conference *R&D as a Business* organised by the R&D Management Association, CSIR, and Manchester Business School at New Delhi, December 6-8, 1999 (Proceedings pp. 184-188).

H. Articles in Newspapers & Magazines

[H131] Krishnan, Rishikesha T., & N. Dayasindhu "We need to replicate Aadhaar experience in Foundational AI." *The Times of India*, February 7, 2025.

[H130] Krishnan, Rishikesha T., & N. Dayasindhu "Transforming Public Universities into R&D Engines." *The Times of India*, November 13, 2024.

[H129] Krishnan, Rishikesha T. & N. Dayasindhu "A quantum leap in tech research." *Deccan Herald*, July 3, 2023. <u>https://www.deccanherald.com/opinion/a-quantum-leap-in-tech-research-1233327.html</u>

[H128] "Rankings validate quality of IIM Bangalore's MBA" *Businessline on Campus* interview with Prof. **Rishikesha T. Krishnan**, Director IIM Bangalore, September 26, 2022

[H127] Krishnan, Rishikesha T. "Class mein jo seekhen, practical karke zaroor dekhen," Dainik Bhaskar (Hindi), September 13, 2022

[H126] Krishnan, Rishikesha T., & N. Dayasindhu "Indian Innovation & Our Commitment to Climate Goals" *The Times of India online*, March 24, 2022. <u>https://timesofindia.indiatimes.com/blogs/voices/indian-innovation-and-our-commitment-to-climate-goals/</u>

[H125] Krishnan, Rishikesha T. "IIM Bangalore: Theory & Practice," Open Magazine January 2022

https://openthemagazine.com/cover-stories/iim-bangalore-theory-and-practice/

[H124] Krishnan, Rishikesha T., & N. Dayasindhu "Aravind Eye Care to Jaipur Foot: India did well in frugal innovation but new innovators needed" *ThePrint* December 20, 2021

https://theprint.in/opinion/aravind-eye-care-to-jaipur-foot-india-did-well-in-frugalinnovation-but-new-innovators-needed/782927/

[H123] Krishnan, Rishikesha T., & N. Dayasindhu "Re-shaping India's National System of Innovation: Lessons from Taiwan" *STRIDE (CII Technology & Innovation Magazine)*, August 2021

[H122] Krishnan, Rishikesha T. "Spotlight on India's Freedom to Innovate" Forbes India Independence Special August 20,2021

https://www.forbesindia.com/article/independence-special-2021/spotlight-on-indiasfreedom-to-innovate/69913/1

[H121] Krishnan, Rishikesha T., & N. Dayasindhu "How to protect against disruptions in global value chains," *Forbes India* 20th July 2021 <u>https://www.forbesindia.com/article/iim-bangalore/how-to-protect-againstdisruptions-in-global-value-chains/69259/1</u>

[H120] Krishnan, Rishikesha T., "Reliance's Renewable Energy Foray is a welcome Initiative," Moneycontrol.com, 25th June 2021 <u>https://www.moneycontrol.com/news/opinion/ril-agm-2021-reliances-renewableenergy-foray-is-a-welcome-initiative-7086621.html</u>

[H119] Krishnan, Rishikesha T., & N. Dayasindhu "Supporting Long-duration R&D Programmes to avoid time compression diseconomies" *Forbes India*, 27th May 2021 <u>https://www.forbesindia.com/article/iim-bangalore/supporting-long-duration-rd-programs-to-avoid-time-compression-diseconomies/68199/1</u>

[H118] Krishnan, Rishikesha T. "Diversity & Inclusivity," The Hindu, March 30, 2021.

[H117] Krishnan, Rishikesha T., & N. Dayasindhu "Collaborate to Innovate," *The Deccan Herald*, February 25, 2021. https://www.deccanherald.com/opinion/panorama/collaborate-to-innovate-955023.html

[H119] Krishnan, Rishikesha T. "The New Normal in the Education Sector in 2021," *Businessworld*, January 5, 2021, p. 54

http://www.businessworld.in/article/The-New-Normal-In-the-Education-Sector-In-2021/11-01-2021-364120/

[H118] Krishnan, Rishikesha T. "Globally yours," *Business India*, December 14-27, 2020, p. 52.

https://businessindia.co/magazine/iim-b-climbs-up-in-the-global-rankings

[H117] Krishnan, Rishikesha T. "Seven Steps to prepare Business Leaders for a Turbulent World," *The Hindu Businessline*, December 7, 2020. https://bloncampus.thehindubusinessline.com/b-learn/seven-steps-to-prepare-business-leaders-for-a-turbulent-world/article33247740.ece

[H116] Krishnan, Rishikesha T. "National Education Day 2020: Big Trends that will shape Business Education," *The Times of India*, November 11, 2020. <u>https://www.educationtimes.com/article/campus-beat/79156324/national-educationday-2020-big-trends-that-will-shape-business-education</u>

[H115] Krishnan, Rishikesha T. "New CEO will be Orchestrator of Experiments," *The Week*, November 8, 2020.

https://www.theweek.in/theweek/cover/2020/10/29/new-ceo-will-be-orchestratorof-experiments.html [H114] Krishnan, Rishikesha T., & N. Dayasindhu, "Injecting Dynamism into 'Industry 4.0,'" The Hindu Businessline, August 20, 2020

https://www.thehindubusinessline.com/opinion/injecting-dynamism-into-industry-40/article32405297.ece

[H113] **Krishnan, Rishikesha T**., & N. Dayasindhu "Indian Motorcycle Industry: A Role Model for Atmanirbhar Bharat?," *FoundingFuel*, August 13, 2020 <u>https://www.foundingfuel.com/article/indian-motorcycle-industry-a-role-model-for-atmanirbhar-bharat/</u>

[H112] Viswanathan, Kapil & **Rishikesha T. Krishnan**, "Three Ideas for us to Achieve our Higher Education Goals," *Mint*, August 12, 2020 <u>https://www.livemint.com/opinion/columns/three-ideas-for-us-to-achieve-ourhigher-education-goals-11597245809958.html</u>

[H111] Prashantham, Shameen & **Rishikesha T. Krishnan**, "Harnessing Digital Tech for Inclusive Healthcare," *The Hindu Businessline*, July 26, 2020. <u>https://www.thehindubusinessline.com/opinion/harness-digital-tech-for-inclusive-healthcare/article32197390.ece</u>

[H110] Krishnan, Rishikesha T., & N. Dayasindhu, "R&D Push holds key to Selfreliance," *The Hindu Businessline*, July 1, 2020. <u>https://www.thehindubusinessline.com/opinion/rd-push-holds-key-to-self-</u> <u>reliance/article31964351.ece#</u>

[H109] Raj, Prateek & **Rishikesha T. Krishnan** "India's Covid-19-led Reverse Migration could be an Opportunity for its Hindi Heartland," *Quartz India*, June 16, 2020. <u>https://qz.com/india/1867524/indias-hindi-heartland-can-use-its-iits-to-win-amid-covid-19/?</u>

[H108] Krishnan, Rishikesha T. & N. Dayasindhu "Atmanirbhar Bharat must be competitive," *The Hindu Businessline*, June 8, 2020 <u>https://www.thehindubusinessline.com/opinion/atmanirbhar-india-must-be-competitive/article31773104.ece</u>

[H107] Krishnan, Rishikesha T. & Srivardhini K. Jha "Six Learnings on Innovation from Anticovid Efforts, *FoundingFuel*, May 27, 2020. <u>https://www.foundingfuel.com/article/six-learnings-on-innovation-from-anticovid-efforts/</u>

[H106] Jha, Srivardhini K., and **Rishikesha T. Krishnan** "Four Strategies for Rapid Innovation during a Crisis," *The Hindu Businessline*, May 25, 2020. <u>https://www.thehindubusinessline.com/specials/emerging-entrepreneurs/four-</u> <u>strategies-for-rapid-innovation-during-a-crisis/article31670051.ece?homepage=true</u>

[H105] Krishnan, Rishikesha T., Kanungo, Kunal & Kapil Kanungo "Are Labour Law Reforms the panacea to the Investment Problem?" *The Hindu Businessline*, May 13, 2020. <u>https://www.thehindubusinessline.com/opinion/are-labour-law-reforms-the-panacea-to-the-investment-problem/article31572080.ece</u>

[H104] Viswanathan, Kapil & **Rishikesha T. Krishnan** "We're at an inflection point for Management Education, *Mint*, May 8, 2020.

https://www.livemint.com/opinion/columns/opinion-we-re-at-an-inflection-point-formanagement-education-11588869726845.html

[H103] Krishnan , **Rishikesha T.**, and N. Dayasindhu "Can Covid-19 spark deep tech innovation?" *The Hindu Businessline*, April 20, 2020 <u>https://www.thehindubusinessline.com/opinion/can-covid-19-spark-deep-tech-innovation/article31382293.ece</u>

[H102] Krishnan, Rishikesha T. "Don't jump the gun in Infosys Corporate Governance Row," *The Economic Times*, November 19, 2019. <u>https://economictimes.indiatimes.com/news/company/corporate-trends/view-dont-jump-the-gun-in-infosys-governance-row/articleshow/72115618.cms?from=mdr</u>

[H101] Krishnan, Rishikesha T. "India is an R&D Hub for Global MNCs. Will Protectionism play spoilsport?" *FoundingFuel*, November 2, 2019, <u>https://www.foundingfuel.com/article/india-is-an-rd-hub-for-mncs-will-global-protectionism-play-spoilsport/</u>

[H100] **Krishnan, Rishikesha T.** "What leaders need to do to Capture Value from Innovation in the Digital Era," *FoundingFuel*, August 14, 2019, <u>https://www.foundingfuel.com/article/what-leaders-need-to-do-to-capture-value-from-innovation-in-the-digital-era/</u>

[H99] Krishnan, Rishikesha T. "Three Must-read Books on Strategy for the Digital Era," *FoundingFuel*, July 10, 2019, <u>https://www.foundingfuel.com/article/three-mustread-books-on-strategy-for-the-digital-era/</u>

[H98] Krishnan, Rishikesha T. "The Changing Contours of Innovation in India," *ISB Insight* April-June 2019, <u>https://isbinsight.isb.edu/the-changing-contours-of-</u> <u>innovation-in-india/</u> (Reproduced in *Forbes India*, January 2020, <u>https://www.forbesindia.com/article/isbinsight/the-changing-contours-of-innovation-</u> <u>in-india/57059/1</u>)

[H97] "Indian Companies must capture value: Interview with Rishikesha T. Krishnan," Forbes India, May 2018. <u>http://www.forbesindia.com/article/innovation-</u> nation/indian-companies-must-capture-value-rishikesha-t-krishnan/50067/1

[H96] Krishnan, Rishikesha T. "The Man and the Machine" *Businessworld* 25 November 2017, p. 172.

[H95] Krishnan, Rishikesha T. "Moving to the Next Orbit" *Business India* December 5-18, 2016, p. 60.

[H94] Krishnan, Rishikesha T. "The State of Cancer Research and the future of Innovation," *Mint*, May 10, 2016.

https://www.livemint.com/Politics/yid9aiOMTRApLlplDX1AxJ/The-state-of-cancerresearch-and-the-future-of-innovation.html [H93] Krishnan, Rishikesha T. "Transfomers - the DNA of an Innovative Company," *Mint*, January 26, 2016

https://www.livemint.com/Companies/GZ6SGkVMDobp0JqkgwPToK/Transformers-The-DNA-of-an-innovative-company.html

[H92] Krishnan, Rishikesha T. "Idealistic, Innovative Entrepreneurship has the Potential to Transform Indian Higher Education" Mint, January 12, 2016 <u>https://www.livemint.com/Opinion/hgmMiYaF2eiEY011XNuTFI/Idealistic-innovative-entrepreneurship-can-change-Indian-hi.html</u>

[H91] Krishnan, Rishikesha T. "Creative inventors need creative capital" *Mint* September 16, 2015.

https://www.livemint.com/Opinion/zSxMYF3bF6CQPchyr83cQO/Creative-inventorsneed-creative-capital.html

[H90] Krishnan, Rishikesha T. "Going Beyond Jugaad: Can India Build a Systematic Innovation Capability?" *Thinkers* Magazine, Vol. 1, Issue 1, Oct-Dec 2013, pp. 46-49.

[H89] Krishnan, Rishikesha T "Will Air Asia and Tata -SIA Succeed?" *The Hindu Businessline*, October 10, 2013 <u>http://www.thehindubusinessline.com/features/weekend-life/will-airasia-and-tatasia-succeed/article5218078.ece</u>

[H88] Krishnan, Rishikesha T. "What does it take for MNCs to succeed in India?" *The Hindu Businessline*, September 12, 2013 <u>http://www.thehindubusinessline.com/features/weekend-life/what-does-it-take-for-</u><u>mncs-to-succeed-in-india/article5117156.ece</u>

[H87] Krishnan, Rishikesha T. "Does India need Innovation?" *The Hindu Businessline*, August 13, 2013 <u>http://www.thehindubusinessline.com/todays-paper/tp-oncampus/does-india-need-innovation/article5016937.ece</u>

[H86] Krishnan, Rishikesha T. "Patents are not just about pharma" *The Hindu Businessline*, July 30, 2013 <u>http://www.thehindubusinessline.com/opinion/patents-are-not-just-about-pharma/article4970765.ece</u>

[H85] **Krishnan, Rishikesha T.,** "India continues to grapple with the challenges of new drug development," *The Hindu Businessline*, July 4, 2013 <u>http://www.thehindubusinessline.com/features/weekend-life/the-holy-grail-of-new-drug-development/article4877789.ece</u>

[H84] Krishnan, Rishikesha T., & Charles Dhanaraj, "From jugaad...to breakthrough innovation, Part 2" Innowin, June 2013, pp. 98-101

[H83] Krishnan, Rishikesha T., "Ranbaxy: The Fall of an Icon," *The Hindu Businessline*, June 6, 2013 <u>http://www.thehindubusinessline.com/features/weekend-life/ranbaxy-fall-of-an-</u> <u>icon/article4784955.ece</u> [H82] Krishnan, Rishikesha T., "Getting Value out of Innovation," *The Hindu Businessline*, May 9, 2013.

http://www.thehindubusinessline.com/features/weekend-life/getting-value-out-ofinnovation/article4695988.ece

[H81] Krishnan, Rishikesha T. "Indian Companies need to embrace Open Innovation," *The Hindu Businessline*, April 4, 2013. <u>http://www.thehindubusinessline.com/features/newmanager/indian-companies-need-</u>to-embrace-open-innovation/article4577317.ece?homepage=true&ref=wl_home

[H80] Krishnan, Rishikesha T., & Charles Dhanaraj, "From jugaad...to breakthrough innovation," *Innowin*, March 2013, pp. 100-102.

[H79] Krishnan, Rishikesha T., "For Tech Innovators, Internationalisation is key to survival," *The Hindu Businessline*, March 8, 2013. <u>http://www.thehindubusinessline.com/features/weekend-life/for-tech-innovatorsinternationalisation-is-key-to-</u> survival/article4482120.ece?homepage=true&ref=wl_home

[H78] Krishnan, Rishikesha T., "The Gap Unfilled: Why Companies still struggle to find appropriate products for SMEs," *Outlook Business*, March 2, 2013. http://business.outlookindia.com/article.aspx?284033

[H77] Krishnan, Rishikesha T., "Making 'In India for India' Work," *The Hindu Businessline*, February 8, 2013 (http://www.thehindubusinessline.com/features/weekend-life/making-in-india-for-

india-work/article4386480.ece?homepage=true&ref=wl_home)

[H76] **Krishnan, Rishikesha T.**, "Indian Firms need to find own pivots to overcome competition" *The Hindu Businessline*, January 10, 2013 (<u>http://www.thehindubusinessline.com/features/weekend-life/indian-firms-need-to-find-own-pivots-to-overcome-</u> competition/article4290891.ece?homepage=true&ref=wl_home)

[H75] Krishnan, Rishikesha T., "Stanford India Biodesign makes a Big Impact," *ManagementNext*, January 2013, pp. 10-11.

[H74] Krishnan, Rishikesha T., "Maintaining the Momentum: While it's easy to kick off Innovation Initiatives, Sustaining them isn't," *Outlook Business*, December 8, 2012 <u>http://business.outlookindia.com/article.aspx?283092</u>

[H73] Krishnan, Rishikesha T., Failure to Launch: When it comes to Technological Innovation, India is still a laggard *Outlook Business*, October 27, 2012 <u>http://business.outlookindia.com/article.aspx?282611</u>

[H72] Krishnan, Rishikesha T., "In Search of an Indian Apple," *Outlook Business*, August 18, 2012, pp. 18-20.

[H71] Krishnan, Rishikesha T., "Blogging works best for me - I like its flexibility," *The Smart Manager*, July-August, 2012, p. 17

[H70] Krishnan, Rishikesha T., "Different drivers: Why the Tatas succeeded with the Ace but not the Nano," *Outlook Business* May 26, 2012, pp. 16-17.

[H69] Krishnan, Rishikesha T., "The Holy Grail of Indian Innovation," *Outlook Business* March 17, 2012, pp. 14-16. <u>http://business.outlookindia.com/article.aspx?280253</u>

[H68] "IT Industry needs more Innovation (Interview with Prof. Rishikesha T. Krishnan)," *The Hindu Business Line*, February 29, 2012, p. 11. <u>http://www.thehindubusinessline.com/industry-and-</u> <u>economy/infotech/article2943106.ece</u>

[H67] Krishnan, Rishikesha T., "The Future of IIMA," *IIMA Alumnus*, February 2012, pp. 18-19.

[H66] Krishnan, Rishikesha T. "No easy way," *Outlook Business*, January 21, 2012, pp. 18-20. <u>http://business.outlookindia.com/article.aspx?279511</u>

[H65] **Krishnan, Rishikesha T.** "Do we need an Indian Model of Higher Education?," *Edu Tech*, December 2011, pp. 12-13.

[H64] Krishnan, Rishikesha T. "Bright Spots in the Higher Ed Sky," Edu Tech, November 2011, pp. 14-15.

[H63] **Krishnan, Rishikesha T.** "Building an Institution," *Edu Tech*, October 2011, pp. 14-16.

[H62] Krishnan, Rishikesha T. "Wanted Sutradhars of Social Change," Edu Tech, September 2011, pp. 10-12.

[H61] Krishnan, Rishikesha T. "The Power of Vision," Edu Tech, August 2011, pp. 14-15.

[H60] Krishnan, Rishikesha T. "The Social Responsibility of Academics," Edu Tech, July 2011, pp. 14-15.

[H59] Krishnan, Rishikesha T. "Advantage India: No PhD Factories Here," Edu Tech, June 2011, pp. 14-15.

[H58] Krishnan, Rishikesha T., & Sourav Mukherji, "Growth through Innovation," The Smart Manager, September-October 2011, pp. 31-35.

[H57] Krishnan, Rishikesha T. "Looking Ahead for CIOs: The Innovation Challenge," *The Red Book (CTO Forum)*, August 2011, pp. 72-76.

[H56] Krishnan, Rishikesha T., "Don't Rely on Jugaad," *Outlook Business*, July 9, 2011, p. 76.

[H55] Dhanaraj, Charles & **R.T. Krishnan** "Beyond Jugaad," *Business Standard*, February 7, 2011.

[H54] Krishnan, Rishikesha T. "IIMs: Celebrations and Soul Searching," Edu Tech, December 2010 pp. 15-16.

[H53] Krishnan, Rishikesha T. "Design Thinking in Higher Education," Edu Tech, November 2010 pp. 20-21

[H52] Krishnan, Rishikesha T. "Bringing Reality into the Biz Classroom," Edu Tech, October 2010 pp. 46-47.

[H51] Krishnan, Rishikesha T., "Governance in Disarray," *The Hindu Businessline*, October 8, 2010. Available online at <u>http://www.thehindubusinessline.com/2010/10/08/stories/2010100850310900.htm</u>

[H50] Krishnan, Rishikesha T., and J. Ramachandran, "One Year MBAs, the way to go," The Economic Times, October 25, 2010. Available online at <u>http://economictimes.indiatimes.com/articleshow/6806670.cms?prtpage=1</u>

[H49] Krishnan, Rishikesha T. "Measuring Faculty Performance," *Edu Tech*, August 2010 pp. 40-41

[H48] Krishnan, Rishikesha T. "India's Challenge: Moving from Jugaad to Systematic Innovation," *The Smart Manager*, July-Aug. 2010, pp. 25-29

[H47] Krishnan, Rishikesha T. "Need for a Vibrant Liberal Arts Culture," *Edu Tech*, July 2010 pp. 46-47.

[H46] Krishnan, Rishikesha T. "Distance Education: Shot in Arm for India's GER," Edu Tech, June 2010 pp. 28-29.

[H45] Krishnan, Rishikesha T. "What Indian B-schools Need to Learn," Edu Tech, May 2010 pp. 28-29.

[H44] **Krishnan, Rishikesha T.** "Rewriting the Lexicon of Strategy," *The Hindustan Times*, April 18, 2010. Available online at <u>http://www.hindustantimes.com/News-Feed/india/Rewriting-the-lexicon-of-strategy/Article1-532683.aspx</u>

[H43] Krishnan, Rishikesha T. "Supporting Students with Disability," *Edu Tech* April 2010 pp. 32-33.

[H42] Krishnan, Rishikesha T. "Taking a Fresh Look at Academia-Industry Collaboration," *Edu Tech*, March 2010, pp. 38-39

[H41] Krishnan, Rishikesha T. "Moving from Jugaad to Systematic Innovation," Edu Tech, February 2010, pp. 50-51

[H40] Krishnan, Rishikesha T., "Ethics should be taught in professional courses," *Edu Tech*, January 2010, pp. 48-49

[H39] Krishnan, Rishikesha T., "Learning How to Innovate from Stanford," *Edu Tech*, December 2009, pp. 54-55

[H38] Krishnan, Rishikesha T., "Restructuring Higher Education," Edu Tech, November 2009, pp. 10-11

[H37] Krishnan, Rishikesha T. "How to Manage Government and Influence Politics, *Sensex*, April-June 2009, pp. 27-30.

[H36] Krishnan, Rishikesha T. "In Search of an Innovation Paradigm." *India in Transition*, Online Magazine, Center for the Advanced Study of India, University of Pennsylvania, November 2008 <u>http://casi.ssc.upenn.edu/iit/krishnan</u>

[H35] **Krishnan, Rishikesha T.,** and Sourav Mukherji "How US B-Schools are Re-defining Management Education" *The Hindu BusinessLine*, September 15, 2008 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/20080915505010 http://www.thehindubusinessline.com/manager/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/09/15/stories/2008/00 http://www.teo.info <a

[H34] Krishnan, Rishikesha T. "Rescuing the Airline Industry: What's the Government's Role?" *The Hindu BusinessLine* August 29, 2008. http://www.blonnet.com/2008/08/29/stories/2008082950800800.htm

[H33] D. Murali, Raj Menon "Innovation is Strongly linked to Strategy & Competitiveness" Interview with **Rishikesha T. Krishnan**, *The Hindu Business Line*, April 13, 2007

[H32] **Krishnan, Rishikesha T.**, and K. Kumar "Going up the Value Curve: A Guide for Indian Companies in International Business," *Strategic Marketing*, July-August 2005, pp. 22-28.

[H31] Krishnan, Rishikesha T. "Growth Strategies for Small Companies," *ManagementNext*, Vol. 1, Issue 12, July 2005, p. 15.

[H30] **Krishnan, Rishikesha T.** "Will the new low-fare airlines survive?" *ManagementNext*, Vol. 1, Issue 11, June 2005, p. 15.

[H29] Krishnan, Rishikesha T. "Do we need an Innovation Policy?" The Financial Express, March 22, 2005, p. 6.

[H28] Krishnan, Rishikesha T. "Wear your heart on your sleeve," *ManagementNext*, Vol. 1, No. 7, February 2005, pp. 1-2.

[H27] Krishnan, Rishikesha T. "Whither the Technological Development Plan," *The Hindu Business Line*, October 19, 2004, p. 10. <u>http://www.thehindubusinessline.com/2004/10/19/stories/2004101900011000.htm</u>

[H26] Krishnan, Rishikesha T. "Innovation: Mother of Invention," *The Economic Times*, ET Big Leap Supplement, July 19, 2004, p. 2.

[H25] Krishnan, Rishikesha T. "Create your own best practices," *ManagementNext* Issue 15, July 2004, p. 15.

[H24] Krishnan, Rishikesha T., and N. Dayasindhu "How to stick to the growth path," *The Economic Times*, Bangalore, June 17, 2004, p. 5.

[H23] Krishnan, Rishikesha T. "Indian Entrepreneurship on a High," *The Hindu Business Line*, May 29, 2004, p. 10.

[H22] Krishnan, Rishikesha T., and Narendra M. Agrawal "The Indian Economy in the Knowledge Era: Growth, Opportunities & Challenges," *Student Business Review*, University of St. Gallen, Fruhling (Spring) 2004, pp. 24-26.

[H21] Krishnan, Rishikesha T. & K. Kumar "Reconciling Process with Creativity," *ManagementNext*, Vol. 1, No. 11, April 2004, p. 9.

[H20] Krishnan, Rishikesha T., and K. Kumar "Too much process, too little creativity," *The Economic Times*, Bangalore, February 5, 2004, p. 9.

[H19] Krishnan, Rishikesha T., "Where Core Competence Soars," *The Hindu Business Line*, October 1, 2003, p. 8.

[H18] Krishnan, Rishikesha T., "Organisational Flexibility: Key to hi-tech industrial base," *The Hindu Business Line*, September 16, 2003, p. 9. <u>http://www.blonnet.com/2003/09/16/stories/2003091600110900.htm</u>

[H17] **Krishnan, Rishikesha T.,** "How to build a knowledge corporation," *ManagementNext*, Vol. 1, No. 2, June 2003, p. 15.

[H16] Krishnan, Rishikesha T., Goel, Anshu, and Sachin Sharma "Building International Brands from India," *The Hindu Business Line*, January 20, 2003, p. 11. <u>http://www.thehindubusinessline.com/bline/2003/01/20/stories/2003012001161100.</u> htm

[H15] Krishnan, Rishikesha T. "Differentiation for Successful Careers", *The New Indian Express*, November 11, 2002, Excel Section, p.1.

[H14] Krishnan, Rishikesha T. "Mad World of Educational Testing" *The Economic Times*, Bangalore, October 28, 2002, p. 4.

[H13] Krishnan, Rishikesha T. "Relationship Governed by Mistrust?," *The Economic Times*, October 9, 2002, p. 6.

[H12] Krishnan, Rishikesha T. "Creating a globally competitive India," *The Hindu Business Line*, September 17, 2002, p. 8. <u>http://www.blonnet.com/2002/09/17/stories/2002091700060800.htm</u>

[H11] Krishnan, Rishikesha T. "How PSBs can Refurbish their Image," *The Hindu Business Line*, August 21, 2002, p. 9.

[H10] Krishnan, Rishikesha T., and K. Kumar "Smart Ways to take on the Chinese Challenge", *The Economic Times*, July 18, 2002, p. 5. <u>http://infotech.indiatimes.com/articleshow/47275605.cms</u>

[H9] Krishnan, Rishikesha T. "Vietnam: Lessons for India" *The Hindu Business Line*, June 5, 2002, p. 8.

[H8] Kumar, K. and **Rishikesha T. Krishnan** "Neutralise Weakness, Enhance Strength", *The Economic Times*, March 7, 2002, p. 7.

[H7] Krishnan, Rishikesha T. "Competing with China" *The Economic Times*, January 29, 2002, p. 6.

[H6] **Krishnan, Rishikesha T.** "Worshipping the Wrong Gods?" *The Economic Times*, April 24, 2001, p. 8.

[H5] Krishnan, Rishikesha T. "Support the IITs and Allow Private Universities" *The Economic Times*, January 8, 2001, p. 4.

[H4] Karki, Rajnish and **Rishikesha T. Krishnan** "Agenda 2010" *Business Standard*, The Strategist supplement, April 4, 2000, p. 3.

[H3] Krishnan, Rishikesha T. "Knowledge Management is more than "KM"," *IT Vision*, August 1999, p. 16

[H2] Krishnan, Rishikesha T. "Insurers, hone your management skills," *The Hindu Business Line*, Vol. 6, No. 192, July 12, 1999, p. 11.

[H1] Krishnan, Rishikesha T. "Management research has underdog status" *Financial Express*, Bangalore, April 27, 1998, p. 8.

I. Book Reviews

[117] Krishnan, Rishikesha T. "In Search of Sustainable Solutions: A Review of the Prosperity Paradox," *Businessworld*, May 14, 2019. <u>http://www.businessworld.in/article/In-Search-Of-Sustainable-Solutions/14-05-2019-170497/</u>

[I16] Krishnan, Rishikesha T. "Review of Naresh Khatri and Abhoy Ojha (eds.) Crony Capitalism in India," *IIMB Management Review*, 2017

[115] Krishnan, Rishikesha T. "Watering the Grassroots," (Book Review of Grassroots Innovators), *The Hindu*, September 17, 2016. <u>https://www.thehindu.com/books/literary-review/Watering-the-</u> <u>grassroots/article14985418.ece</u>

[114] Krishnan, Rishikesha T., "Review of 'Rethinc: What's Broke at Today's Corporations and how to fix it',", *Vikalpa*, Vol. 40, No. 4, October-December 2015, pp. 492-494.

[113] Krishnan, Rishikesha T., "Review of 'Customer in the Boardroom? Crafting Customer-based Business Strategy'," *Vikalpa* Vol. 37, No. 4, October-December 2012, pp. 139-141.

[112] Krishnan, Rishikesha T. "In the Tradition of Business Classics: A Review of 'Small Giants'" *The Book Review*, Vol. 31, No. 9, September 2007, pp. 14-15.

[I11] Krishnan, Rishikesha T. "Review of 'India's Telecommunication Industry'" *Current Science* Vol. 91, No. 8, October 25, 2006, pp. 1102-03.

[110] Krishnan, Rishikesha T. "Health care business: Review of 'The Ranbaxy Story'," *The Book Review*, Vol. 30, No. 1, January-February 2006, p. 22.

[19] Krishnan, Rishikesha T. "Review of 'Shift: Inside Nissan's Historic Revival'," *Vikalpa*, Vol. 30, No. 4, October-December 2005, pp. 163-165.

[18] Krishnan, Rishikesha T. "Review of Dragon Multinational and From Followers to Leaders," *Vikalpa*, Vol. 28, No. 1, January-March 2003, pp. 137-139.

[17] Krishnan, Rishikesha T. "Technology Development in Developing Countries: A Review of 'Global Business, Technology and Knowledge Sharing: Lessons for Developing Country Enterprises'", *Economic & Political Weekly*, Vol. 38, No. 2, January 11, 2003, pp. 118-120.

[I6] Krishnan, Rishikesha T. "Review of 'Industrialisation and Innovation: The Indian Experience'", *IIMB Management Review*, Vol. 14, No. 3, September 2002, pp. 118-121.

[I5] Krishnan, Rishikesha T. "Review of 'Growing Global: A Corporate Vision Masterclass'", Vikalpa, Vol. 27, No.2, April-June 2002, pp. 89-91.

[I4] Krishnan, Rishikesha T. "Review of 'More than a Motorcycle: The Leadership Journey at Harley Davidson' ", *IIMB Management Review* Vol. 13, No. 3, September 2001, pp. 116-118.

[I3] Krishnan, Rishikesha T. "Review of 'Consulting Demons: Inside the Unscrupulous World of Global Corporate Consulting' "*IIMB Management Review* Vol. 13, No. 1, March 2001, pp. 128-130.

[I2] Krishnan, Rishikesha T. "Review of 'Ethical Choices in Business' " IIMB Management Review Vol. 10, Nos. 1 & 2, January-June 1998, pp. 187-189.

[11] Krishnan, Rishikesha T. "Review of 'A Dragon's Progress: Development Administration in Korea' " *Vikalpa* Vol. 18 No. 4, October-December 1993, pp. 63-66.

J. Round Table Discussions, Interviews, & Case Analyses

[J12] Jha, Srivardhini K., & Rishikesha T. Krishnan, "Local Innovation: The Key to Globalisation," *IIMB Management Review*, Vol. 25, 2013, pp. 249-256.

[J11] Krishnan, Rishikesha T., Reddy, Manohar C., Srinivasan, Vasanthi, and Manoj Jaiswal, "The Leadership Journey at the Murugappa Group," in Neharika Vohra and Deepti Bhatnagar "Leadership Development in Organizations in India: The Why and How of it," *Vikalpa*, Vol. 36, No. 4, October-December 2011, pp. 104-110.

[J10] **Krishnan, Rishikesha T.** "Powering up for the Global Market: In Conversation with Ashok Puri, Chairman & Managing Director, BHEL," *IIMB Management Review*, Vol. 19, No. 1, March 2007, pp. 21-29.

[J9] Krishnan, Rishikesha T. "The Case Method in Indian Management Education," in Dixit, M.R. et.al. "What is the Future of the Case Method in Management Education in India?," *Vikalpa*, Vol. 30 No. 4, October-December 2005, pp. 112-115.

[J8] Prabhu, Ganesh N., and **Rishikesha T. Krishnan** "New Product Development: Discussion" *IIMB Management Review*, Vol. 17, No. 3, September 2005, pp. 81-96.

[J7] Krishnan, Rishikesha T. "World Com Inc. Case Analysis III," Vikalpa, Vol. 30, No. 2, April-June 2005, pp. 141-143.

[J6] Patel, I.G., Paul, S., Khandwalla, P.N., Bose, A., Murthy, K.R.S., Vittal, N., **Krishnan, Rishikesha T.,** Jain, A.K., and Anil K. Gupta. "Social Context of Management Education: Institution Building Experiences at IIMs," *Vikalpa*, Vol. 29, No. 2, April-June 2004, 85-109.

[J5] Krishnan, Rishikesha T. "Biotechnology: The Nature of the Industry." In Pavan Mamidi "Biotechnology and Business: Discussion," *IIMB Management Review*, Round Table, Vol. 16, No. 2, June 2004, 49-51.

[J4] Balasubramanian, N., **Krishnan, Rishikesha T.,** et. al. "A New Take on New Businesses: An Interview with Amar Bhide", *IIMB Management Review*, Vol. 14, No. 3, September 2002, pp. 32-38.

[J3] Krishnan, Rishikesha T. and D. Sampath. "Dotcoms: evolution or revolution?" Round table discussion. *IIMB Management Review* Vol. 12 No. 3, September 2000, pp. 58-77.

[J2] Murthy, K.R.S., and **Rishikesha T. Krishnan**. "Indian Business Houses in 2020: What they should aim for and how to get there." Round table discussion. *IIMB Management Review* Vol. 11, No. 1, March 1999, pp. 69-94.

[J1] Krishnan, Rishikesha T. "Multinationals and Subsidiaries: An Interview with Mr. K. Ramachandran, Vice Chairman & Managing Director, Philips India Ltd." *IIMB Management Review* Vol. 10, No. 4, October-December 1998, pp. 25-37.

K. Research reports, notes and mimeographs

[K10] Krishnan, Rishikesha T. "Innovation in the Indian Automotive Industry: Role of Academic & Public Research Institutions." Report submitted to ERIA Project on How to

Enhance Innovation Capability through Tapping into Local Universities and Public Research Institutes as the External Resources, February 2011.

[K9] **Krishnan, Rishikesha T.** "Organizing for Innovation: Evolution, Definition, and Characteristic Components," Chapter 9 in Innovation Management Course, Technology Management Curriculum, Department of Scientific & industrial Research, Government of India, 2008.

[K8] **Krishnan, Rishikesha T.** "The Indian Innovation System" Chapter 10 in Innovation Management Course, Technology Management Curriculum, Department of Scientific & industrial Research, Government of India, 2008.

[K7] Ojha, Abhoy K., **Krishnan, Rishikesha T.**, and S. Krishna A Study of the Potential Employment Generation due to growth in the Indian Information Technology Sector. Report submitted to Ministry of Information Technology, Government of India, July 1999.

[K6] Krishnan, Rishikesha T. Computers and Ethics. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

[K5] Krishnan, Rishikesha T. *Ethics in Finance*. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

[K4] Krishnan, Rishikesha T. Ethics in Marketing. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

[K3] **Krishnan, Rishikesha T.** *Ethics in Human Resource Management*. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

[K2] Krishnan, Rishikesha T. Making Business Ethics Work. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

[K1] Krishnan, Rishikesha T. *The Need for Business Ethics*. Note prepared for Directorate of Correspondence Courses, Bangalore University M.Com. degree course on Human Values and Business Ethics. December 1998.

Blog <u>http://jugaadtoinnovation.blogspot.com</u> More than 100 posts covering strategy and innovation since 2010 with over 100,000 pageviews.

GOOGLE SCHOLAR PROFILE

(as on 27th March 2025)

_	≗≣ scł	nonun.gr	Jogie.ee	p.in/citations?user=Xq1DnaUAAAAJ&hl=en						
				Rishikesha Krishnan 🖋)	Follow			EWALL	
			2	Verified email at limb.ernet.in				All Since 20		
		to		Innovation Strategy			Citations h-index i10-index	1655 1 19 29	10 11	
		TITLE	D	I	CITED BY	YEAR		3	200	
		P Soni	, R T. Krisl	tion: aligning theory, practice, and public policy hnan Business Research 6 (1), 29-47	362	2014	.11		150	
		Famil behar AS As	ly firms in viors hwin, RT k	Distances Research 0 (1), 23-47 In India: family involvement, innovation and agency and stewardsl Grishnan, R. George nal of Management 32, 869-900	hip 194	2015	2018 2019 2020 2		50	
		From RT Kn	jugaad 1	to systematic innovation: The challenge for India	166	2010	Co-authors	E	DIT	
		creati K Lee,	ing, and TY Park,	or leapfrogging in the Indian IT service sector: Windows of opport moving up the value chain RT Krishnan INC; Review 32 (4), 495-518	unity, Path- 81	2014	Srivardhir	ni K Jha titute of Management B	>	
		India AS As	h pharma	teristics, financial slack and R&D investments: an empirical analy aceutical industry dishnan, R George dies of Management & Organization 46 (1), 8-23	vsis of the 78	2016				
		the ca RT Kri	ase of In shnan	of a developing country innovation system during economic liber dia onference 3-6	ralization: 69	2003				